

K2 ASSET MANAGEMENT HOLDINGS LTD

AND CONTROLLED ENTITIES

ABN 59 124 636 782

FINANCIAL INFORMATION

FOR THE YEAR ENDED 30 JUNE 2025

PROVIDED TO THE ASX UNDER LISTING RULE 4.3A

# Appendix 4E Preliminary Final Report

Name of entity

K2 Asset Management Holdings Ltd

ABN or equivalent company reference:

59 124 636 782

## 1. Reporting period (item 1)

Report for the financial year ended	30 June 2025
Previous corresponding period is the financial year ended	30 June 2024

## 2. Results for announcement to the market (item 2)

Revenues from ordinary activities ( <i>item 2.1</i> )	Up	17.1%	to	6,152,771
Profit (loss) from ordinary activities after tax attributable to members ( <i>item 2.2</i> )	Up	154.2%	to	344,687
Net profit (loss) for the period attributable to members ( <i>item 2.3</i> )	Up	154.2%	to	344,687
<b>Dividends (<i>item 2.4</i>)</b>	Amount per security		Franked amount per security	
Final dividend – August 2025	0.50¢		0.50¢	
Record date for determining entitlements to the dividend ( <i>item 2.5</i> )	4 September 2025			
Brief explanation of any of the figures reported above necessary to enable the figures to be understood ( <i>item 2.6</i> ):				
The 2025 Financial year (FY25) was a positive year for K2 Asset Management Ltd (K2) as revenue continued to grow and the company returned to profitability. K2 delivered total revenue of AUD \$6,152,771, an increase of 17%, and net profit after tax of AUD \$344,687. K2 experienced strong growth throughout all pillars of the business and reached Assets Under Management (AUM) of AUD \$5 billion.				
The Board remains committed to building sustainable revenue growth and profitability across the service offering:				
1. Responsible Entity (RE), Trustee & Administration Services;				
2. Exchange Traded (ETF) & Listed Fund Services; and				
3. Funds Management & Investment Advisory				
The table below provides total AUM of 30 June 2025 and the relevant comparative periods.				
	Asset Under Management (AUM) AUD \$millions			
	30 June 2023	30 June 2024	30 June 2025	
Responsible Entity (RE), Trustee & Administration Services	4,030.6	4,336.4	4,673.4	
Exchange Traded (ETF) & Listed Fund Services	301.0	257.4	303.3	
Funds Management & Investment Advisory	66.4	82.3	291.0	
<b>Total AUM</b>	<b>4,051.3</b>	<b>4,369.7</b>	<b>4,966.3</b>	
The above information is unaudited. Spot rates as at the reference dates have been used in converting non-Australian denominated investments. Please refer to Total AUM for aggregate non-duplicated AUM. *Funds Management & advisory consists of the K2 Australian Absolute Return Fund, Select International Alpha Fund, K2 Asian Absolute Return Fund, K2 Global High Alpha Fund and K2 Australian Small Cap Fund (ASX: KSM), SMAs and private mandates. The underlying service fee charged for the above listed 3 core pillars of service offerings are at different rates.				

**3. Statement of Comprehensive Income (item 3)**

Refer to the attached statement.

**4. Statement of Financial Position (item 4)**

Refer to the attached statement.

**5. Statement of Cash Flows (item 5)**

Refer to the attached statement.

**6. Dividends (item 7)**

	Date of payment	Total amount of dividend per security	Franked amount per security	Foreign Sourced Income
Final dividend – year ended 30 June 2025 <sup>1</sup>	September 2025	0.50¢	0.50¢	0.00¢
Interim dividend – year ended 30 June 2025	NA	0.00¢	0.00¢	0.00¢
Final dividend – year ended 30 June 2024	NA	0.00¢	0.00¢	0.00¢
Interim dividend – year ended 30 June 2024	NA	0.00¢	0.00¢	0.00¢

<sup>1</sup> The final 2025 dividend is payable on or around September 2025 and is not provided for as at 30 June 2025.

**7. Details of dividend or distribution reinvestment plans in operation are described below: (item 8)**

NA	
The last date(s) for receipt of election notices for participation in the dividend or distribution reinvestment plan	NA

**8. Statement of retained earnings/(accumulated losses) (item 6)**

	Consolidated Entity	
	2025	2024
	\$	\$
Balance at the beginning of year	(6,885,638)	(6,184,925)
Net profit/(loss) attributable to members of the parent entity	344,687	(635,784)
Total available for appropriation	(6,540,951)	(6,820,709)
Transfer to profit reserve	(344,687)	(64,929)
Transfer from employee share option reserve	-	-
Dividends paid	-	-
Balance at end of year	(6,885,638)	(6,885,638)

**9. Net tangible assets per security (item 9)**

	Current period	Previous corresponding period
Net tangible asset backing per ordinary security	\$0.03	\$0.03

**10. Details of entities over which control has been gained or lost during the period: (item 10)****Control gained over entities**

Name of entities (item 10.1)	NA
Date(s) of gain of control (item 10.2)	
Contribution to consolidated profit (loss) from ordinary activities after tax by the controlled entities since the date(s) in the current period on which control was acquired (item 10.3)	\$
Profit (loss) from ordinary activities after tax of the controlled entities for the whole of the previous corresponding period (item 4.3)	\$

**Loss of control of entities**

Name of entities (item 10.1)	NA
Date(s) of loss of control (item 10.2)	
Contribution to consolidated profit (loss) from ordinary activities after tax by the controlled entities to the date(s) in the current period when control was lost (item 10.3).	\$
Profit (loss) from ordinary activities after tax of the controlled entities for the whole of the previous corresponding period (item 4.3)	\$

**11. Details of associates and joint venture entities (item 11)**

**Name of associate or joint venture entity**  
(item 11.1)

**% Securities held**  
(item 11.2)

NA	

**Aggregate share of profits (losses) of associates and joint venture entities (item 11.3)**

<b>Group's share of associates' and joint venture entities':</b>	<b>2025</b>	<b>2024</b>
	<b>\$</b>	<b>\$</b>
Profit (loss) from ordinary activities before tax	NA	NA
Income tax on ordinary activities		
<b>Net profit (loss) from ordinary activities after tax</b>		
Adjustments		
<b>Share of net profit (loss) of associates and joint venture entities</b>		

- 12. Any other significant information relating to the entity's financial performance and financial position.**

NA

- 13. The financial information provided in the Appendix 4E is based on the annual financial report (attached), which has been prepared in accordance with Australian accounting standards (item 13)**

- 14. Commentary on the results for the period (item 14)**

Refer to the attached financial report and Chairman's report for additional information.

- 15. Audit of the financial report (item 15)**

The financial report has been audited.

- 16. The audit has been completed.**

The financial report is not subject to audit dispute or qualification.

K2 ASSET MANAGEMENT HOLDINGS LTD  
AND CONTROLLED ENTITIES  
ABN 59 124 636 782

FINANCIAL REPORT  
FOR THE YEAR ENDED 30 JUNE 2025

FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2025

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## CHAIRMAN'S REPORT

The 2025 financial year (**FY25**) was a very positive and rewarding period for K2 Asset Management Holdings Ltd and its controlled entities (**K2**). Over the course of the year, we continued to achieve solid revenue growth and witnessed a welcome return to profitability. This sustained positive trajectory marked a significant milestone in our strategic repositioning and the disciplined delivery of our three-pillar strategy.

We experienced strong growth across all areas of the business, and Assets Under Management (**AUM**) reached AUD\$5.0 billion, demonstrating the strength of our model and the ongoing support of our valued clients and partners.

Adhering to the strategic direction and objectives set out within our three-pillar approach, K2 delivered total revenue for FY25 of AUD \$6,152,771 alongside a net profit after tax of AUD \$344,687, representing a pleasing revenue increase of 17% from the prior year. These strong financial results have reaffirmed our focus and provided a solid foundation from which to pursue further opportunities.

Operating expenses were down, even as we increased investment in employee costs, reflecting the ongoing benefits of cost efficiencies implemented across the organisation. Continued pursuit of cost discipline, alongside targeted investment in key talent and resources, is expected to support our ability to capture future opportunities and meet expanding needs.

Achieving consistent and sustainable profitability remains a core focus for the Board. As we move forward, our aim is to build on this positive momentum and return to issuing dividends to our shareholders while maintaining prudent capital management and sound financial stewardship. A fully franked dividend of 0.5 cent per share has been declared on 29 August 2025.

## RESPONSIBLE ENTITY, TRUSTEE & ADMINISTRATIVE SERVICES

We remain encouraged by a robust and diversified pipeline of new opportunities for growth within the Responsible Entity (**RE**) pillar of the business. Now spanning over 17 managers across over 30 products, fees received from ongoing RE and trustee services, including licensing, rose by over 30% during the period.

During 2025, K2 developed new strategic partnerships with high-quality managers and distributors at both a domestic and global level. These relationships bolster an already strong product pipeline which we look forward to introducing to market in the upcoming year. In an environment that remains both competitive and increasingly regulated, we have focused on what we do best – delivering consistent, high-quality service, guided by integrity, expertise, and a long-term mindset. I am pleased to report that this approach is yielding strong and sustainable results.

The Board is committed to driving the continued growth of AUM within the RE pillar, while also actively seeking to expand this service offering. With ongoing consolidation in the industry, we believe K2 is exceptionally well positioned to benefit and scale further as new opportunities arise.

## FUNDS MANAGEMENT & INVESTMENT ADVISORY

A key highlight of the year, and a major contributor to our solid revenue growth, has been the expansion of our investment advisory services led by the newly created CIO Office. The investment and advisory services include portfolio construction, optimisation, third-party fund selection and risk monitoring on behalf of wealth management and family office clients.

We are pursuing the expansion of our CIO Office, with plans to secure new investment mandates across a range of asset classes over the next 12 months. This strategic move has not only further diversified our revenue streams but has also reinforced our role as a trusted partner in long-term wealth creation.

The internal equity team made notable progress throughout the year, diligently aiming to be shortlisted for new mandates. K2 continues to work closely with our distribution partner, IDP Australia, with the specific objective of securing an institutional mandate. The Board recognises that achieving this milestone is a key part of our growth strategy, and we are aligning resources to maximise the likelihood of success.



## CHAIRMAN'S REPORT(CONT'D)

### EXCHANGE TRADED & LISTED FUND SERVICES

Our Exchange Traded & Listed Fund Services pillar continues to represent a significant and evolving opportunity within K2's business mix.

The ongoing shift toward ETFs and direct-to-investor distribution reflects broader global trends favouring transparency, cost-efficiency and convenience. It also aligns with our long-term commitment to innovation, accessibility, and meeting the evolving needs of modern investors. As the ETF landscape grows, we believe our commitment to servicing this space will be value-accretive.

Throughout the year, we further developed our client servicing capabilities to support advisers and investors utilising our listed funds, reaffirming our commitment to delivering superior client experiences. With ongoing growth anticipated in the ETF market both domestically and abroad, K2 is focused on continually innovating and evolving our product suite to meet dynamic investor needs.

### CORPORATE

The 2025 financial year represented a period of significant progress for the corporate foundations of K2. As we continued to expand and diversify, considerable emphasis is placed on reinforcing governance, risk management, and internal controls to ensure ongoing resilience and support for future growth.

K2's unwavering focus on the business strategy was reinforced with the appointment of Hollie Wight as CEO in January 2025. Hollie has the depth of experience that will drive the business into the next phase of growth and innovation.

Our financial strength is underscored by the year-end cash position of AUD\$8.6 million, providing us with meaningful flexibility to fund organic growth initiatives, support strategic investments, and evaluate potential acquisitions that align with our long-term objectives.

Given the strength of our current portfolio and the depth of our new business pipeline, we expect to see continued revenue growth in the coming year. Our long-term client relationships, recurring fee structures, and prudent cost management practices support this positive outlook. Moreover, the increasing complexity of fiduciary needs globally further reinforces the long-term relevance and demand for the services we provide.

Looking ahead, our priorities remain clear: reinforcing governance, developing our people, seeking operational excellence, and building strategic partnerships. We believe this focus will continue to deliver lasting value and strengthen K2's market leadership as we enter the next chapter.

### SUMMARY

Key take away items for the 2025 financial year:



***AUM***  
***\$5.0b***



***Revenue***  
***\$6.2m***



***Net Profit***  
***\$0.3m***



***Franking Credits***  
***\$5.7m***

**Campbell Neal**  
**Chairman**

Melbourne  
29 August 2025

## DIRECTORS' REPORT

The directors present their report together with the financial report of the Consolidated Entity consisting of K2 Asset Management Holdings Ltd (the Company) and the entities it controlled, K2 Asset Management Ltd, K2 Corporate Services Pty Ltd, KII Pty Ltd and Trusuper Pty Ltd (together the "Consolidated Entity"), for the financial year ended 30 June 2025 and auditor's report thereon. This financial report has been prepared in accordance with Australian Accounting Standards.

### DIRECTORS

The following persons were directors of the Consolidated Entity during the whole financial year and up to the date of this report unless otherwise noted:

Campbell Neal	(Managing Director and Chairman)
Hollie Wight	(Managing Director, Head of RE & Trustee Services and Chief Executive Officer)
George Boubouras	(Managing Director and Head of Research, Investment & Advisory)
Neil Sheather	(Non-Executive Director)

Please refer to the information on directors and company secretary section in the Directors' Report on page 7 for further details on directorship of Neil Sheather in other listed entities.

No other directors are or have been directors of any other listed entity in the last 3 years.

### PRINCIPAL ACTIVITIES

K2 Asset Management Holdings Ltd is the holding company of K2 Asset Management Ltd, K2 Corporate Services Pty Ltd, KII Pty Ltd and Trusuper Pty Ltd. The principal activity of K2 Asset Management Ltd during the financial year was across the three core pillars of the business:

1. RE, Trustee & Administration Services;
2. ETF & Listed Fund Services; and
3. Funds Management & Investment Advisory

K2 Corporate Services Pty Ltd commenced operating in February 2025. The principal activity of K2 Corporate Services Pty Ltd during the period was to provide Fund Investment Advisory Services which forms part of the Funds Management & Investment Advisory pillar of the business.

As of the date of this report, KII Pty Ltd and Trusuper Pty Ltd have had no operations.

### RESULTS

The consolidated profit before tax attributable to the members of K2 Asset Management Holdings Ltd was \$344,687 (2024: Loss \$635,784). The consolidated profit after tax attributable to members was \$344,687 (2024: Loss \$635,784). Please refer to the Consolidated Statement of Comprehensive Income on page 23 for further information.

### REVIEW OF OPERATIONS

The Consolidated Entity continued to engage in its principal activity noted above, the results of which are disclosed within the attached financial statements.

Revenue from RE, Trustee & Administration Services, Funds Management and Investment Advisory Services was \$4,322,570 (2024: \$4,064,720), \$906,712 (2024: \$704,104) and \$394,072 (2024: \$31,227) respectively. Total revenue amounted to \$6,152,771 (2024: \$5,254,106). Please refer to the Consolidated Statement of Comprehensive Income on page 23 for further information.

### DIVIDENDS

After balance sheet date, the following dividend was declared on 29 August 2025. The financial effective of this dividend has not been brought to account in the consolidated financial statement for the year ended 30 June 2025 and will be recognised in subsequent financial reports.

Declared after 30 June 2025	Cents per share	Total amount	Date of payment
Final dividend (100% franked) – August 2025	0.5	1,205,426	September 2025

### SIGNIFICANT CHANGES IN THE STATE OF AFFAIRS

There have been no significant changes in the Consolidated Entity's state of affairs during the financial period.

## DIRECTORS' REPORT (CONT'D)

### AFTER BALANCE DATE EVENTS

A fully franked dividend of 0.5 cent per share has been declared on 29 August 2025.

No other matters or circumstances have arisen since the end of the financial year that have significantly affected or may significantly affect the operations of the Consolidated Entity, the results of those operations, or the state of affairs of the Consolidated Entity in future financial years.

### LIKELY DEVELOPMENTS

K2 Asset Management Holdings Ltd continues to pursue its business objectives, by continuing to be the holding company of the K2 Asset Management Ltd financial diversified services business. Operating strategies are detailed in the Chairman's Report on page 3 and are not expected to change in the foreseeable future.

### ROUNDING OF AMOUNTS

The parent entity and the Consolidated Entity have applied relief available under *ASIC Corporations (Rounding in Financial/Directors' Reports) Instrument 2016/191* and accordingly, the amounts in the consolidated financial statements and in the directors' report have been rounded to the nearest dollar.

### ENVIRONMENTAL REGULATION

The Consolidated Entity's operations are not subject to any significant Commonwealth or State environmental regulations or laws.

### AUDITOR

Pitcher Partners continues to act as Auditor of the Consolidated Entity since being appointed in May 2008.

### AUDITOR'S INDEPENDENCE DECLARATION

A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* in relation to the audit for the financial year is provided with this report.

### NON-AUDIT SERVICES

Non-audit services provided by the auditors of the Consolidated Entity during the year, Pitcher Partners, are approved by the Board and detailed below. The directors are satisfied, given the nature and scope of the non-audit services that the provision of the non-audit services during the year by the auditor is compatible with the general standard of independence for auditors imposed by the *Corporations Act 2001*.

Amounts paid or payable to the auditors of the Consolidated Entity for non-audit services provided during the year:	2025	2024
	\$	\$
Tax consulting services	4,250	-

### INDEMNIFICATION AND INSURANCE OF DIRECTORS, OFFICERS AND AUDITORS

During or since the end of the financial year, the Consolidated Entity has entered into a commercial agreement to indemnify and paid premiums to insure the directors and officers of the company and the key management of the company.

No indemnities have been given or insurance premiums have been paid for the auditors of the Consolidated Entity.

Further disclosure required under section 300(9) of the *Corporations Act 2001* is prohibited under the terms of the contract.

### PROCEEDINGS ON BEHALF OF THE CONSOLIDATED ENTITY

No person has applied for leave of Court to bring proceedings on behalf of the Consolidated Entity.

### INFORMATION ON DIRECTORS AND COMPANY SECRETARY

The qualifications, experience and special responsibilities of each person who has been a director of K2 Asset Management Holdings Ltd at any time during or since the end of the financial year are provided below, together with details of the Company Secretary.

#### **Campbell William Neal** BSc/LLB

Campbell is the Managing Director and Chairman of K2 Asset Management Holdings Ltd and K2 Asset Management Ltd. Before co-founding K2 Asset Management Ltd in 1999 Campbell worked at Bankers Trust Australia. He was appointed Executive Vice President in 1997 and was responsible for Australian institutional equity sales in Melbourne and later throughout Asia. Campbell has over 40 years' experience in both stockbroking and funds management.

## DIRECTORS' REPORT (CONT'D)

### **Hollie Wight** Bbus(Acc)(Hons), CPA

Hollie joined K2 in 2000 and is Managing Director, and Head of RE & Trustee Services. Prior to K2, Hollie worked at PricewaterhouseCoopers within their assurance and business advisory services division. Hollie held the additional responsibilities of Company Secretary between 5 September 2014 and 15 September 2018. Hollie was reappointed as Company Secretary from 27 February 2020. Effective from 28 January 2025, Hollie was also appointed as the Chief Executive Officer of the Consolidated Entity.

### **George Boubouras** BEcon(Hons)

George is a Managing Director and Head of Research and Investment Advisory at K2. George has over 29 years' experience in the financial services industry with previous roles including CIO at Salter Brothers Asset Management (SBAM); Managing Director (MD) and CIO at Contango Asset Management; Director at Contango Income Generator; Executive Director (ED) and Head of Investment Strategy and Consulting at UBS; CIO and Head of Asset Management at Equity Trustees; Senior Investment Manager at HSBC Global Asset Management; Investment Strategist at Macquarie Group; Economist at Westpac, NSW Treasury and SBC (now UBS); Director Blues Foundation at The Carlton Football Club and Director at Women in Banking and Finance (WiBF).

### **Neil Sheather** MBA, GDipAppFin

Neil was appointed as a Non-Executive Director in July 2023. Neil is currently the Executive Chairman of Finexia Financial Group Ltd (ASX: FNX) and has been on the FNX Board for over a decade. Neil has over 27 years of financial services experience in the Australian and Asian market.

### **Caroline Purtell** LLM(Hons), Arts/LLB(Hons)

Caroline was appointed as Joint Company Secretary in July 2023. Caroline has over 27 years of experience in finance, banking and financial markets as a Board member and solicitor for listed and unlisted companies and funds such as Mallesons (now King & Wood Mallesons) in Sydney and Clifford Chance in London.

## DIRECTORS' MEETINGS

The number of meetings held by the board of directors during the financial year and the numbers of meetings attended by each director during the financial year were:

K2 Asset Management Holdings Ltd	Eligible to attend <sup>(1)</sup>	Attended
Campbell Neal	7	7
Hollie Wight	7	7
George Boubouras	7	6
Neil Sheather	7	6

<sup>(1)</sup> In addition to the 7 meetings, the directors of K2 Asset Management Holdings Ltd passed circular written resolutions on 38 occasions during the financial year. All eligible directors were signatories to these resolutions.

## SHARES ISSUED ON THE EXERCISE OF OPTIONS

During the 2025 financial year, nil (2024: nil) options were issued to employees over unissued share capital of K2 Asset Management Holdings Ltd.

## AUDITED REMUNERATION REPORT

### REMUNERATION POLICIES

K2 Asset Management aims to provide remuneration that is competitive in the market and linked to the Consolidated Entity's long-term growth and value. The Board seeks to ensure that the Consolidated Entity attracts and retains talented and motivated employees who can enhance business performance through their contributions and leadership. All staff are employed and remunerated by K2 Asset Management Ltd with all contracts for service being on a continuing basis.

The nature and extent of remuneration is reviewed and agreed upon annually by the board of directors as a whole. The Board has ensured that current and proposed fixed, short and long-term incentives are comparable with the market for similar roles and skill sets. No external consultants were engaged to review remuneration during the financial year.

Remuneration of employees is made up of the following components:

**Fixed remuneration:** includes base salary and employer superannuation contributions. All employees, including directors, have salary reviews on an annual basis. When making changes to an individual's base remuneration the Board as a whole considers the employee's responsibilities, historic performance and length of employment with the Consolidated Entity, as well as the applicable industry rate. When increasing directors' base remuneration external consultants may be engaged to ensure changes are consistent with internal policies and external market practices.

#### **Performance bonuses**

Bonuses are ultimately determined by the Board after appropriate consultation with senior managers and for investment managers the review of basis points and capital allocation on an individual fund manager level for the period in question. Bonuses can be paid semi-annually as at 31 December and 30 June. Varying portions of the bonus pool are allocated to different employee groups including executives, investment managers, legal, business development and administration. Bonuses are paid via the short-term and long-term incentive plans described below.

**Short-term incentives:** refers to performance-based cash bonuses. Along with the criteria mentioned above all employees (including executive directors) have specified key performance indicators they are required to meet depending on the position held. Key performance indicators are set on an annual basis and take into account individuals' skill sets, tasks required to be performed and projects and developments to be implemented in the year ahead. Key performance indicators include, but are not limited to, investment manager return on capital, successful implementation of internal projects, positive fund flows, enhancement of distribution channels, timely reporting to unitholders and shareholders and adherence to the K2 internal trademarks.

Short-term incentives paid or earned, relating to performance-based cash bonuses, to all employees including directors and key management personnel in relation to the 2025 financial year were nil (2024: nil).

Short-term incentives also include employee benefit expenses representing the interest foregone on interest-free employee share loans held during the year. Employee benefit expenses earned and paid to employees including directors and key management personnel in relation to the 2025 financial year were \$31,203 (2024: \$33,109).

**Long-term incentives:** are provided via a performance-based deferred cash bonus which represents 0% to 75% of the short-term incentive that is retained by the Company. This deferred component is payable over three tranches over a three year period. Deferred bonus payments are only paid if the employee remains at the Consolidated Entity and continues to meet specified key performance indicators. If either of these criteria are not met then the deferred bonus is forfeited. The deferred bonus can be revoked at the Board's discretion.

## AUDITED REMUNERATION REPORT (CONT'D)

### REMUNERATION SUMMARY

A summary of the remuneration for the directors of the Company for the financial year ended 30 June 2025 is as follows (the below information is summarised in Note 23):

	<b>Campbell Neal</b>	<b>George Boubouras</b>
Position held:	Managing Director and Chairman	Head of Research & Investment Advisory and Managing Director
Appointment:	March 1999	March 2021
Base salary:	\$458,984 (2024: \$458,984)	\$352,601 (2024: 341,901)
Superannuation:	\$29,932 (2024: \$27,399)	\$29,932 (2024: \$27,171)
Short-term incentives earned: *	nil (2024: nil)	\$24,816 (2024: \$26,417)
Long-term incentives paid or due: *	nil (2024: nil)	nil (2024: nil)
Long-term incentives payable:	There is no performance-based deferred cash bonus payable to Mr Neal as at June 2025 (2024: nil).	There is no performance-based deferred cash bonus payable to Mr Boubouras as at June 2025 (2024: nil).
Director's fee	-	-
Incentive based salary as a % of total salary:	0% (2024: 0%)	6% (2024: 7%)
	<b>Hollie Wight</b>	<b>Neil Sheather</b>
Position held:	Managing Director, Head of RE & Trustee Services and Chief Executive Officer	Non-Executive Director
Appointment:	April 2005	1 July 2023
Base salary:	\$352,601 (2024: \$349,596)	-
Superannuation:	\$29,932 (2024: \$27,399)	-
Short-term incentives earned: *	nil (2024: nil)	-
Long-term incentives paid or due: *	nil (2024: nil)	-
Long-term incentives payable:	There is no performance-based deferred cash bonus payable to Ms Wight as at June 2025 (2024: nil).	-
Director's fee	-	\$50,000
Incentive based salary as a % of total salary:	0% (2024: 0%)	-

\* No short or long-term incentives payable to key management personnel were forfeited in the current financial year.

## AUDITED REMUNERATION REPORT (CONT'D)

### TERMS OF EMPLOYMENT OF KEY MANAGEMENT PERSONNEL

All key management personnel are employed via agreements which are considered to be standard in nature, with the exception of a 12 month non-compete clause in Campbell Neal's agreement.

### RELATIONSHIP BETWEEN REMUNERATION AND COMPANY PERFORMANCE

The following compares financial results for the last five years to dividend and incentive payments to key management personnel:

	2025	2024	2023	2022	2021
Profit/(loss) before tax	344,687	(635,784)	(1,933,298)	(1,619,711)	347,133
Profit/(loss) after tax	344,687	(635,784)	(1,933,298)	(2,412,089)	215,762
Total performance fees	297,890	81,883	1,505	315,052	2,454,840
Basic earnings/(loss) per share (cents per share)	0.14	(0.26)	(0.80)	(1.00)	0.09
Cost to income ratio	94.4%	112.10%	197.73%	176.36%	92.23%
Total KMP short-term incentives as a percentage of total income for the year	0.40%	0.50%	1.34%	1.03%	2.98%

The above highlights the impact that performance fees and the cost to income ratio have in determining the total bonus pool available to all employees including key management personnel. For further detail on performance bonuses payable to all staff including key management personnel see page 8.

### CONSEQUENCE OF CONSOLIDATED ENTITY'S PERFORMANCE ON SHAREHOLDER WEALTH

The following table summarises company performance and key performance indicators:

	2025	2024	2023	2022	2021
Revenue (\$)	6,152,771	5,254,106	1,978,157	2,121,185	4,468,606
Change in revenue (%)	17.10%	165.61%	(6.74%)	(52.53%)	42.02%
Profit/(loss) before tax (\$)	344,687	(635,784)	(1,933,298)	(1,619,711)	347,133
Increase/(Decrease) in profit/loss before tax (%)	154.21%	67.11%	(19.36%)	(566.60%)	141.06%
Change in share price (%)	60.87%	(36.99%)	46.00%	(36.71%)	54.90%
Dividends paid (\$)	-	-	-	-	-
Total remuneration of KMP (\$)	1,328,798	1,308,867	1,101,756	996,850	1,138,178
Total performance-based remuneration of KMP (\$)	-	-	-	-	114,455

### DIRECTORS' INTERESTS IN SHARES

Number of shares held by key management personnel, company secretary and related parties

	Balance 30 June 2024	Net change Other*	Balance 29 August 2025
<b>Directors</b>			
Campbell Neal	88,300,147	-	88,300,147
George Boubouras	11,895,238	130,404	12,025,642
Hollie Wight	5,238,566	9,523	5,248,089
Neil Sheather^	1,000,000	-	1,000,000
<b>Total</b>	<b>106,433,951</b>	<b>139,927</b>	<b>106,573,878</b>

\* Net change refers to shares purchased or sold during the year

^Shareholder and Executive Chairman of Finexia Financial Group Ltd (ASX: FNX) which holds shares in the Company.

The above shareholdings reflect shares held by companies and other entities related to the directors. For further details on relevant interests refer to page 13 of this report and the Company's ASX notices regarding substantial shareholdings.

## AUDITED REMUNERATION REPORT (CONT'D)

### LOANS TO KEY MANAGEMENT PERSONNEL

The following table sets out the details of the aggregate of loans made, guaranteed or secured, directly or indirectly, by the Consolidated Entity, in the financial year to a particular key management person, close members of the family of the key management person and entities related to them greater than \$100,000:

2025	Balance 30 June 2024 (\$)	Interest paid and payable (\$)	Interest that would have been charged had loan been at arm's length (\$)	Balance 30 June 2025 (\$)	Number of KMP in balance 30 June 2025
<b>Total KMP</b>	498,200	-	24,816	498,200*	1
The above loan is an interest free loan advanced to KMP for the sole purpose of purchasing K2 Asset Management Holdings Ltd's shares. Repayment of the loan is required upon KMP selling the Company shares that have been purchased using the loan, termination of employment, receipt of employee performance bonuses and dividends received from the Company.					
<b>Directors</b>					
George Boubouras	498,200	-	24,816	498,200	

\*For the purposes of financial report disclosure, this KMP loan balance as of 30 June 2025 is referenced at Note 10 and 13 and disclosed as following:

- Net present value of loan receivable of \$313,214
- Deferred employee benefits expense of \$184,986

### VOTING AND COMMENTS MADE AT THE COMPANY'S 2024 ANNUAL GENERAL MEETING

At the Company's most recent AGM, a resolution to adopt the prior year remuneration report was put to the vote and at least 75% of 'yes' votes were cast for adoption of that report. No comments were made on the remuneration report that was considered at the AGM.

End of audited remuneration report.

Signed in accordance with a resolution of the directors.



**Campbell Neal**  
Director



**Hollie Wight**  
Director

Melbourne  
29 August 2025



**K2 ASSET MANAGEMENT HOLDINGS LTD  
ABN 59 124 636 782  
AND CONTROLLED ENTITIES**

**AUDITOR'S INDEPENDENCE DECLARATION  
TO THE DIRECTORS OF K2 ASSET MANAGEMENT HOLDINGS LTD**

In relation to the independent audit for the year ended 30 June 2025, to the best of my knowledge and belief there have been:

- (i) No contraventions of the auditor independence requirements of the *Corporations Act 2001*; and
- (ii) No contraventions of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) in relation to the audit.

This declaration is in respect of K2 Asset Management Holdings Ltd and the entities it controlled during the year.



B POWERS  
Partner



PITCHER PARTNERS  
Melbourne

29 August 2025

## SHAREHOLDER INFORMATION

### TWENTY LARGEST SHAREHOLDERS

The names of the 20 largest holders of ordinary securities as at 18 August 2025 are as follows:

	Number of shares	%
CWN FT PTY LTD <CWN FAMILY A/C>	77,723,973	32.239
HSBC CUSTODY NOMINEES (AUSTRALIA) LIMITED	17,613,818	7.306
LAZARUS CAPITAL LIMITED	14,491,731	6.011
HENLEY HOLDINGS AUST PTY LTD <HENLEY HOLDINGS FAMILY A/C>	10,000,000	4.148
JAWATTE NOMINEES PTY LTD <JAWATTE FAMILY A/C>	8,890,762	3.688
CPAC HOLDINGS PTY LIMITED <CPAC INVESTMENT A/C>	7,750,000	3.215
CAS SUPER NOMINEES PTY LTD <CAS SUPER FUND A/C>	7,250,000	3.007
MR PETER RONEC <RONEC SUPER FUND A/C>	5,693,083	2.361
CWN SUPERANNUATION NOMINEES PTY LTD <CWN PERSONAL SUPER FUND A/C>	5,252,853	2.179
DHC INVESTMENTS PTY LTD <CLEVEN FAMILY A/C>	4,244,496	1.761
MR TERENCE JOHN STEPHENS & MRS DONNA MARIE STEPHENS <HOURGLASS JEWELLERS S/F A/C>	4,100,000	1.701
J P MORGAN NOMINEES AUSTRALIA PTY LIMITED	3,545,605	1.471
BEETON ENTERPRISES PTY LTD <SCOTT & SALLY BEETON FAM A/C>	3,290,171	1.365
MANLY LANE PTY LTD <SCOTT & SALLY BEETON SUP A/C>	3,240,636	1.344
MR PETER RONEC & MS SUZANNE RUMBLE <RONEC SUPER FUND A/C>	2,843,250	1.179
HSBC CUSTODY NOMINEES (AUSTRALIA) LIMITED - A/C 2	2,370,000	0.983
GDT SUPERANNUATION PTY LTD <GDT SUPERANNUATION FUND A/C>	2,300,000	0.954
5P PROPERTIES PTY LTD	2,300,000	0.954
MR NICHOLAS LEITL <THE PYRMONT A/C>	2,290,479	0.950
C L D INVESTMENTS PTY LTD	2,178,890	0.904
<b>Total held by top 20</b>	<b>187,369,747</b>	<b>77.720</b>
<b>Total ordinary securities on issue</b>	<b>241,085,196</b>	

Under chapter 6 of the *Corporations Act 2001* a person has a relevant interest in securities if they have a power to control a right to vote attached to the securities, no matter how remote that interest is.

For details of the shareholdings held by companies and other related entities of the directors of the Consolidated Entity, please refer to the Remuneration Report on page 10.

### DISTRIBUTION OF SECURITIES

#### Security Class: Fully Paid Ordinary Shares Holdings Ranges as at 18 August 2025

	Holders
1-1,000	79
1,001-5,000	144
5,001-10,000	123
10,001-100,000	244
100,001-9,999,999,999	105
<b>Total number of holders</b>	<b>695</b>
<b>Number of holders of less than a marketable parcel</b>	<b>60</b>

## SHAREHOLDER INFORMATION(CONT'D)

### VOTING RIGHTS

At general meetings of shareholders, each shareholder in person or by proxy, attorney or representative has one vote on a show of hands and on a poll has one vote for each share held.

At any general meeting, resolutions are to be decided on a show of hands unless a poll is requested by at least five shareholders entitled to vote on the resolution, by shareholders entitled to cast at least 5% of the votes that may be cast on the resolution or by the chair.

### 2025 ANNUAL GENERAL MEETING

The 2025 Annual General Meeting is planned to be held at 9.00am on Tuesday 18 November 2025. Details of the meeting will be disclosed closer to the meeting date and all resolutions being put to shareholders will be distributed prior to the meeting.

If you would like to submit a question to be addressed at the AGM prior to the day, please email your question to [invest@k2am.com.au](mailto:invest@k2am.com.au).

## CORPORATE GOVERNANCE STATEMENT

The directors and management of the Consolidated Entity are committed to good corporate governance practice. When adopting corporate governance policies, the Board has regard to, among other things, the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations (4<sup>th</sup> Edition), released in 2019 (**ASX Recommendations**). Unless the context otherwise requires, capitalised terms used in this Corporate Governance Statement have the meanings given to them in the ASX Recommendations.

The Company has a 30 June balance date and will be expected to measure its governance practices against the principles and recommendations in the fourth edition of the ASX Recommendations for the financial year ended 30 June 2025 (FY25). It is acknowledged that for the 12-month reporting period ending June 2025, the Company will have regard to and report in accordance with the Fourth Edition of the ASX Recommendations, released in 2019 and applicable to the Company in FY25 and subsequent reporting periods.

Detailed corporate governance policies, charters and codes referred to in this Corporate Governance Statement are available on the Company's website ([www.k2am.com.au](http://www.k2am.com.au)) under Shareholders, Corporate Governance. As part of its governance framework and to ensure the Company continues to enhance its governance standards, the Board and management routinely review the Company's policies and procedures. For completeness, the corporate governance policies, charters and codes available on the Company's website include the following:

- Board Charter
- Code of Conduct
- Continuous Disclosure Policy
- Corporate Governance Summary
- Diversity Policy
- Risk Management Policy
- Share Trading Policy, and
- Statement of Corporate Governance Principles.

This Corporate Governance Statement outlines the Company's compliance against the ASX Recommendations for the current Reporting Period ended 30 June 2025 and has been approved by the Board. To the extent that the Company has not followed an ASX Recommendation for any part of the Reporting Period, this Corporate Governance Statement separately identifies that ASX Recommendation and states the period it was not followed, the Company's reasons for not following that ASX Recommendation and what (if any) alternative governance practices it adopted in lieu of the ASX Recommendation during that period.

## PRINCIPLE 1: LAY SOLID FOUNDATION FOR MANAGEMENT AND OVERSIGHT

### 1.1 RESPECTIVE ROLES AND RESPONSIBILITIES OF BOARD AND MANAGEMENT

The Board has primary responsibility for the oversight, management and performance of the Company, which includes compliance with the Company's corporate governance objectives.

The specific duties, responsibilities and powers reserved to the Board are summarised in the Board Charter, which provides, among other things, that the Board is responsible for:

- oversight of strategic and financial objectives;
- nominating, appointing and monitoring Board members and management;
- monitoring risk, compliance and corporate governance and approving relevant policies and procedures;
- supervising secretarial and other matters such as convening Security Holder meetings, issuing shares, major litigation and continuous disclosure; and
- initiating plans or changes to business operations and delegating to senior management or committees where appropriate.

Consistent with ASX Recommendation 1.1, management is responsible for matters not expressly reserved to the Board, including implementing the strategic objectives set by the Board, operating within the Board's risk parameters and otherwise operating the business day to day. Management is also responsible for reporting to the Board with accurate, timely and clear information to support the Board in performing its responsibilities.

The Board meets formally at least four times a year and on other occasions as required but may otherwise pass written circular resolutions if it is more expedient than a meeting or there are additional matters to be addressed between meetings. The Board adopts the use of technology wherever possible to conduct Board meetings. On the invitation of the Board or a request made to the Board, a Senior Executive or external auditor of the Company may attend and make presentations to the Board.

## CORPORATE GOVERNANCE STATEMENT (CONT'D)

### 1.2(a) APPOINTMENT, RETIREMENT AND RE-ELECTION

In accordance with ASX Recommendation 1.2(a), and consistent with the process the Company follows before employing any new employee, appropriate background and probity checks (relevant to the person's character, experience, education, criminal history and, for a director, bankruptcy history) are undertaken before appointing a candidate, or putting forward to Security Holders a candidate for election as a director.

The Constitution requires one third of the Board, excluding the Chief Executive Officer, to retire from office at each AGM. Directors who have been appointed to the Board are required to retire from office at the next AGM and are not taken into account in determining the number of directors to retire at that AGM. Directors cannot hold office for a period in excess of three years (or later than the third AGM following their appointment) without submitting themselves for re-election. Retiring directors are eligible for re-election by Security Holders.

### 1.2(b) PROVISION OF INFORMATION TO SECURITY HOLDERS

In accordance with ASX Recommendation 1.2(b), Security Holders are provided with all material information relevant to a decision on whether or not to re-elect a director ahead of, and at, an AGM. This information includes details of the director's biography, other material directorships (if applicable), term of office currently served and a statement by the Board (with the nominee director abstaining) as to whether it supports the re-election of the director.

### 1.3 WRITTEN AGREEMENTS WITH DIRECTORS

In accordance with the Board Charter and consistent with ASX Recommendation 1.3, each Director is engaged under the terms of a written agreement. Directors remain subject to the rotational requirements for re-election under paragraph 1.2(a) above.

### 1.4 COMPANY SECRETARY

The role and responsibilities of the company secretary are consistent with ASX Recommendation 1.4. The company secretary is directly accountable to the Board, through the Chair, on all matters relating to the proper functioning of the Board. The Constitution gives the Board power to appoint, on terms it considers appropriate, and remove the company secretary.

### 1.5 DIVERSITY

The Company respects people as individuals and values differences. It is committed to creating a working environment that is fair and flexible, promotes personal and professional growth and benefits from the capabilities of a diverse workforce.

Consistent with ASX Recommendation 1.5, the Company:

- (a) has a Diversity Policy that contains requirements for the Board to set measurable objectives for achieving workplace diversity and to annually assess those objectives and the Company's progress in achieving them; and
- (b) discloses it to Security Holders on its website.

A summary of the measurable objectives and steps taken towards achieving them during the Reporting Period include the following:

#### ***Objective 1: Valuing diversity in the selection and appointment of directors and employees, always ensuring that decisions are based on merit alone***

The Company's diversity strategy includes:

- focusing on recruiting from a diverse pool of candidates for all positions, including for senior management and the Board; and
- identifying specific factors to consider in the recruitment and selection processes to encourage greater diversity in the Company's human talent.

Against objective 1 during the Reporting Period, the Company maintained employment practices encompassing diversity across gender, culture, technical background and professional experience.

#### ***Objective 2: Workplace culture – ongoing diversity***

The Company maintains initiatives to help employees balance their work, life and family responsibilities, with the aim of improving staff loyalty and retention, and maintaining the diversity amongst its workforce. These initiatives include:

- promoting mental health and wellbeing at work;
- providing flexible work options where possible;

## CORPORATE GOVERNANCE STATEMENT (CONT'D)

- “family days” which can be taken by full-time employees once every two months (in addition to standard annual leave), for any purpose including attending children’s or family activities, a religious holiday or cultural event;
- a written Anti-Discrimination and Anti-Harassment Policy and relevant training for all staff; and
- a written Whistleblower Policy and procedures in place for the protection of whistleblowers.

The Board was satisfied with progress on objective 2 and considered that the above initiatives were utilised during the Reporting Period and contributed positively to workplace culture.

### **Objective 3: Diversity in Board membership**

The mix of skills and diversity which the directors seek to achieve in the membership of the Board are set out in the Diversity Policy. No single director is expected to have all the listed skills and/or qualities set out in the Diversity Policy, and some may be contributed by the company secretary or other advisors and committees.

The Board has four members, one of which is female. Given the small size and stability of the Board and the longevity of service of its directors, there was no trend or pattern (diverse or otherwise) in Board appointments for the Reporting Period.

The Diversity Policy states that the Board and the Company’s compliance department will consider and develop further diversity, retention and loyalty programmes which, in its view, are necessary or beneficial. The Board may set further objectives or targets as it sees fit from time to time, particularly if employee numbers begin to increase, and will take appropriate measures consistent with the size, nature and complexity of its operations. The Board has established objectives for gender diversity, but they are not as “measurable” as the kinds of objectives which are able to be set and monitored by larger companies. In this regard, the Company has adopted ASX Recommendation 1.5 as far as is reasonably practicable and applicable to the Company.

### **1.6 & 1.7 PERFORMANCE ASSESSMENT**

In accordance with ASX Recommendations 1.6 and 1.7, the Board completes an annual performance evaluation of the Board, each director (who also represents the Company’s senior executives) and senior executives against the requirements of the Board Charter, criteria determined by the Board from time to time and the requirements of the Constitution.

As part of the evaluation process, the Board:

- sets performance objectives and development plans (having regard to both the business goals set by the Board and individual performance criteria) for the forthcoming financial year;
- assesses individual performance against the prior year’s performance objectives; and
- determines short term remuneration and long-term participation in the Company’s incentive plan by reference to each individual’s performance.

A performance evaluation for the current Reporting Period was conducted near the end of the Reporting Period.

The Board is responsible for undertaking and approving the annual performance review of the Chief Executive Officer. Generally, performance evaluations for all employees (including directors and senior executives) are undertaken at least once each year.

## **PRINCIPLE 2: STRUCTURE THE BOARD TO ADD VALUE**

### **2.1 NOMINATION COMMITTEE**

The Board maintained responsibility for the nomination and appointment of directors during the Reporting Period, including conducting evaluations of each director.

Given the Company’s small size and Board composition, and consistent with Commentary in ASX Recommendations 2.1, the Company considers that the Board is able to deal efficiently and effectively with the relevant matters in this ASX Recommendation, without the need to establish a separate nomination committee. The Board believes that the efficiencies the Company currently enjoys may be lost by delegating those matters to a committee.

The Board reviews the performance of those directors who, at the AGM, stand for re-election.

### **2.2 BOARD SKILLS MATRIX**

Directors are expected to bring independent views and judgment to all Board deliberations. The skills, experience and expertise relevant to the position held by each director in office at the end of the Reporting Period are described in the Company’s annual report for the period ended 30 June 2025. In accordance with ASX Recommendation 2.2, the Board considers the mix of skills and diversity of each Board member when assessing the composition of the Board.

## CORPORATE GOVERNANCE STATEMENT (CONT'D)

### 2.3 DIRECTOR INDEPENDENCE

The structure of the Board throughout the Reporting Period was as follows:

Director	Title	Date of appointment to K2 Asset Management Ltd	Date of appointment to K2 Asset Management Holdings Ltd (KAM)	Date of retirement from KAM and K2 Asset Management Ltd
Campbell Neal	Executive Director and Chair	1 March 1999	27 March 2007	N/A
Hollie Wight	Executive Director	27 April 2005	27 March 2007	N/A
George Boubouras	Executive Director	29 March 2021	29 March 2021	N/A
Neil Sheather	Non-Executive Director	1 July 2023	1 July 2023	N/A

During the Reporting Period, no director had an interest, position, association or relationship that, in the Board's opinion, altered the independence status of that director. In making its determination, the Board had regard to the independence criteria in ASX Recommendation 2.3 and other information and circumstances the Board considered relevant, including reviewing each director's former and existing relationships.

The Board distinguishes the concept of independence, and the issues of conflicting or material personal interests, which may arise from time to time. Any conflict of interest or material personal interest of a director is managed in accordance with the Company's Conflicts Policy and the applicable legal and regulatory requirements for managing these issues. The Conflicts Policy sets out how the Company manages (i.e., controls, avoids and/or discloses (if necessary)) any conflicts of interest. The policy also addresses the Company's obligations under the Corporations law and ASIC regulatory guidance and is reviewed annually to ensure it remains relevant and up to date. The Board maintains, and regularly reviews, a conflict register. The conflict register supports the Company's conflicts management procedures and ensures conflicts that do arise are recorded and appropriately managed.

Each director is entitled to obtain independent professional advice at the Company's expense for the purpose of assisting them in performing their duties. A director who wishes to obtain such advice must first obtain the approval of the Chair (and such approval must not be withheld unreasonably) and must provide the Chair with the reason for seeking such advice, the identity of the person from whom the advice will be sought and the likely cost of obtaining such advice. Except in certain circumstances detailed in the Board Charter, advice obtained in this manner is made available to the Board.

All directors have unrestricted access to employees of the Company and, subject to law, access to all Company records and information held by the Company, its employees and advisors.

### 2.4 & 2.5 MAJORITY OF INDEPENDENTS, SEPARATE CHAIR AND CEO

The Board reviewed the position and associations of each Board member throughout the Reporting Period. While considering ASX Recommendation 2.4 which states that the majority of the Board should be independent, the Company determined that the directors would be acting in the interests of the Company as a whole as opposed to the interests of an individual security holder or other party even with just the one independent director on the Board.

Given the small size and cohesion of the existing Board, the recommendation in ASX Recommendation 2.5 to have an independent Chair (distinct from the CEO) was determined by the Company to be unnecessary for the Reporting Period. The Company considers that the Board has the necessary industry expertise, and is appropriately structured, to perform its duties in a manner that is in the best interests of the Company and its Security Holders.

### 2.6 INDUCTION AND TRAINING

In accordance with ASX Recommendation 2.6, all directors and new employees receive induction training, covering the following (as appropriate):

- Company structure and operations;
- risk management, corporate governance and various employee-related and Company policies including the Code of Conduct;
- the rights, duties and responsibilities of directors, senior executives and employees as applicable;
- office procedures and administrative information; and
- legal and regulatory obligations specific to the Company as the holder of an Australian financial services licence.

All directors have access to, and do access, continuing education through various education providers to enhance their skills and knowledge where deemed appropriate.

## CORPORATE GOVERNANCE STATEMENT (CONT'D)

### PRINCIPLE 3: ACT ETHICALLY AND RESPONSIBLY

#### 3.1 COMPANY VALUES

The ASX Recommendation 3.1 states that a listed entity should articulate and disclose its values. The Company ensures that the Company's Code of Conduct and Statement of Corporate Governance Principles reflect the Company's core values:

- Vigilance: We are watchful and ready to respond to any market condition
- Success: We strive for high achievement in everything we do
- Focus: We have clear focus on what we do
- Transparency: We keep stakeholders informed of our strategy, our commitment, our opinions and our performance.

The Company stand by these values and it underpins the behaviour of the Company and its employees.

#### 3.2 CODE OF CONDUCT

As set out in ASX Recommendation 3.2, the Company has a Code of Conduct regulating the conduct of employees and directors. The Code of Conduct aims to establish the Company's values and maintain the highest level of ethical standards, corporate behaviour and accountability. In particular, the Code of Conduct addresses:

- compliance with laws, including taxation law;
- fair dealing;
- confidentiality and protection of Company assets;
- conflicts of interest;
- obligations to Security Holders and the financial community;
- trading in Company securities;
- equal opportunity;
- health, safety and environment;
- reporting non-compliance and grievances;
- bribes and financial inducements;
- political donations; and
- whistleblowers.

Several of the above matters are supported by their own separate and distinct Company policies and procedures.

For instance, under the Company's Share Trading Policy, employees (including directors) must not deal in the securities of the Company when they are in possession of price sensitive information relating to the Company which has not been made public. Subject to this and exceptional circumstances, trading can occur at all times, except:

- from 1 December, until one hour after the half-yearly financial reports are released to the market; and
- from 1 June, until one hour after the annual financial results are released to the market.

Outside of the above trading blackout periods, if employees (including directors) wish to trade in securities, they must obtain prior written approval from a director and present a signed declaration that they are not in possession of any material non-public information.

#### 3.3 WHISTLEBLOWER POLICY

In accordance with ASX Recommendation 3.3, the Company has a Whistleblower Policy which is disclosed to all the employees as part of the induction training and annually for the compliance training. The policy may be accessed by the employees at any point in time via the Company's website ([www.k2am.com.au](http://www.k2am.com.au)). As part of this policy, the Board is required to be informed of any material incidents reported under this policy.

#### 3.4 ANTI-BRIBERY & CORRUPTION POLICY

ASX Recommendation 3.4 recommends that the Company has either a standalone policy or include in its Code of Conduct a part to address anti-bribery and corruption. The Company has included its zero tolerance for bribery and other improper payments or benefits to public officials in its Code of Conduct. The Company's Anti-Bribery and Corruption Policy is available on the Company's website ([www.k2am.com.au](http://www.k2am.com.au)).



## CORPORATE GOVERNANCE STATEMENT (CONT'D)

### PRINCIPLE 4: SAFEGUARD INTEGRITY IN CORPORATE REPORTING

#### 4.1 AUDIT COMMITTEE

ASX Recommendation 4.1 recommends that a Board establish an audit committee in respect of its financial statements. The Company delegates responsibility for the Company's financial statements to the Board, with support and input from the Company's CFO and external auditor. Specifically, the Board is responsible for carrying out the following functions, which would otherwise be recommended matters for an audit committee:

- reviewing and considering the financial statements;
- reviewing the effectiveness and performance of the Company's external auditors; and
- ensuring the independence and competence of the external auditor.

Given the Company's small size and Board composition, and consistent with the Commentary in ASX Recommendations 4.1, the Company considers that it is able to deal efficiently and effectively with the relevant matters in this ASX Recommendation without the need to establish a separate committee. The Board believes that the efficiencies the Company currently enjoys may be lost by delegating those matters to a committee.

The Company's external auditor declares its independence to the Company through its representations to the Board and provision of its independence declaration, stating that there have been no contraventions of auditor independence requirements as set out in the Corporations Act or any auditors' professional code.

If it becomes necessary to replace the Company's external auditor for performance, independence or other reasons, the Board may formalise a procedure for the selection and appointment of new auditors. The external auditor maintains its own internal policies to ensure periodic rotation of its external audit engagement partners.

#### 4.2 CEO/CFO DECLARATION

In accordance with ASX Recommendation 4.2 and the Corporations Act, before the Board approves the Company's financial statements for a financial period, the Board receives from the CEO and CFO a declaration that, in their opinion, the Company's financial records have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the Company and that the opinion has been formed on the basis of a sound system of risk management and internal control which are operating effectively.

#### 4.3 EXTERNAL AUDITOR ATTENDANCE AT AGM

The external auditor of the Company for the Reporting Period was Pitcher Partners. In accordance with ASX Recommendation 4.3, the external auditor (through the senior engagement partner or its representative) attends and is available to answer questions at the AGM. Security Holders may submit questions for the external auditor to the company secretary no later than five business days before an AGM. In accordance with section 307C of the Corporations Act, the external auditor makes an annual independence declaration to the Board, declaring that it has maintained independence.

The Board has a process governing the provision of non-audit services to the Company by the external auditor. In some cases, the provision of specific services is not permitted in any circumstances (such as the preparation of accounting records, valuations and internal audit assistance). Alternatively, some services (such as tax compliance services) are permitted, while others require the Board's prior approval (such as tax advice and investigative accounting services).

### PRINCIPLE 5: MAKING TIMELY AND BALANCED DISCLOSURE

#### 5.1 CONTINUOUS DISCLOSURE POLICY

The Company has a Continuous Disclosure Policy to ensure compliance with its continuous disclosure obligations under the Listing Rules and clear and timely communication to Security Holders and the market generally. The Continuous Disclosure Policy was designed having regard to ASX Guidance Note 8 *Continuous Disclosure: Listing Rule 3.1 – 3.1B* and the 10 principles set out in ASX Regulatory Guide 62 *Better disclosure for investors*.

Broadly, the Continuous Disclosure Policy:

- gives guidance as to the information that may require disclosure;
- gives guidance for dealing with market analysts and the media;
- requires directors and senior management to actively consider whether there is any price sensitive information which needs disclosure; and
- allocates responsibility for approving public disclosures and Security Holder communications.

## CORPORATE GOVERNANCE STATEMENT (CONT'D)

As recommended in ASX Recommendation 5.1, the Continuous Disclosure Policy includes vetting and authorisations processes designed to ensure that announcements are factual, complete, balanced and expressed in a clear and objective manner that allows investors to assess the information when making investment decisions.

The company secretary is responsible for communications with the ASX, including responsibility for ensuring compliance with the continuous disclosure requirements in the Listing Rules and overseeing information going to the ASX, Security Holders and other interested parties.

Unaudited corporate reports that the Board release pertaining to the Company are reviewed internally by senior management who have carriage of the Company's investment management, operations, finance and compliance.

### 5.2 MATERIAL MARKET ANNOUNCEMENTS TO THE BOARD

The Company adheres to the ASX Recommendation 5.2 by ensuring that all the directors are provided all the information that is disclosed to the market as and when they are publicised.

### 5.3 RELEASE NEW & SUBSTANTIVE PRESENTATIONS TO THE MARKET

With the aim of ensuring equality of information among investors, ASX Recommendation 5.3 states that any presentations made which contain new or substantive information should be released ahead of the presentation. The Company ensures that this is the case for any presentations taking particular attention to any given at annual general meetings, investor days and broker conferences.

## PRINCIPLE 6: RESPECT THE RIGHTS OF SECURITY HOLDERS

### 6.1 PROVISION OF INFORMATION TO INVESTORS

The Company provides information about itself and its governance to investors via its website ([www.k2am.com.au](http://www.k2am.com.au)). The website also includes an attachment or link (as the case may be) to the categories of information recommended in ASX Recommendation 6.1, as applicable.

### 6.2 & 6.3 INVESTOR RELATIONS PROGRAM, MEETING PARTICIPATION

The Company reports to Security Holders of the Company through its annual and half-yearly reports and also at the Company's AGM. The Board encourages Security Holders to attend and participate at the AGM or to appoint a proxy to vote on their behalf if they are unable to attend. The Company engages Boardroom Pty Ltd as its registry service provider to manage the share registry of the Company, as well as certain investor communications. The Continuous Disclosure Policy reinforces the Company's commitment to using general meetings of the Company to effectively communicate with Security Holders and to allow reasonable opportunity for informed Security Holder participation.

### 6.4 SUBSTANTIVE RESOLUTIONS BY POLL

In the event a substantive resolution is required, ASX Recommendation 6.4 recommends that a poll should be taken as opposed to a show of hands. The Chairman will be instructed by the Company that a poll will be required on a resolution by resolution basis, noting the substantive nature of the resolution.

### 6.5 ELECTRONIC COMMUNICATION

Consistent with ASX Recommendation 6.5, Security Holders have the option to receive communications from, and send communications to, the Company and its share registry electronically, which includes dividend statements, annual reports and notices of general meetings etc.

## PRINCIPLE 7: RECOGNISE AND MANAGE RISK

### 7.1 & 7.2 RISK COMMITTEE AND RISK REVIEWS

The Board Charter gives the Board responsibility for approving and monitoring compliance with the Company's risk management strategy and internal controls. The Risk Management Policy establishes a Management Risk Review Group to identify and monitor the risks faced by the Company and recommend mitigation strategies. The Board considers that the Management Risk Review Group performs a role similar to that of a risk committee (as recommended in ASX Recommendation 7.1), without the need to formally establish one. The Board considers this appropriate given the Company's small size and composition, and also given its vigorous AFSL compliance program. The Management Risk Review Group reports to the Board at regular intervals on any issues relating to compliance with risk measures i.e., insurance, occupational health and safety, protection of client funds and financial requirements.

## CORPORATE GOVERNANCE STATEMENT (CONT'D)

The Company is committed to the identification, monitoring and management of risks associated with its business activities. As part of its existing management and reporting systems, the Risk Management Policy is founded on the detailed risk management procedures required under K2 Asset Management Ltd's AFSL and is guided by AS/NZS ISO 31000:2018 *Risk management – Principles and guidelines*. In accordance with ASX Recommendation 7.2, the Management Risk Review Group and the Board are responsible for monitoring, evaluating and improving the effectiveness of the Company's risk management and internal control processes and review the risk management framework at least annually. The Board, with input from the Management Risk Review Group, reviewed the Company's risk management framework for this Reporting Period.

### 7.3 INTERNAL AUDIT FUNCTION

Although the Company does not adopt a formal internal risk audit function, management and employees are ultimately responsible to the Board for the Company's system of internal control and risk management, and the Board considers this appropriate in the Company's circumstances. In addition, the Company's wholly owned operating entity is the holder of AFSL 244 393 and is subject to a significant number of statutory and external audit requirements. In particular, the external audits provide assurance on the robustness of the Company's compliance framework.

### 7.4 MATERIAL EXPOSURES

In accordance with ASX Recommendation 7.4, the Board does not consider that the Company has any material exposure to economic or social risks that are significantly higher or unusual to any other company operating in the financial services industry in Australia.

## PRINCIPLE 8: REMUNERATE FAIRLY AND RESPONSIBLY

### 8.1 REMUNERATION COMMITTEE

The Board considers that it was not necessary to establish a separate remuneration committee for the Reporting Period, as all matters capable of delegation to a remuneration committee were effectively dealt with by the Board.

Under the Company's Corporate Governance Summary, all employee and executive remuneration is assessed on an annual basis as part of the Company's annual performance reviews. The Board Charter makes the Board responsible for the remuneration of directors and senior management, and the Constitution provides further details regarding remuneration. The Constitution distinguishes the appropriate remuneration components for executive and non-executive directors.

Given the Company's small size and Board composition, and consistent with the Commentary in ASX Recommendations 8.1(b), the Company considers that it can deal efficiently and effectively with the relevant matters in this ASX Recommendation without the need to establish a separate committee.

### 8.2 REMUNERATION DISCLOSURE

The Board Charter summarises the Company's remuneration practices, and the Board believes that this, coupled with the required disclosures regarding directors and their remuneration in the Company's annual report for the current Reporting Period, are consistent with ASX Recommendation 8.2.

### 8.3 EQUITY-BASED REMUNERATION

The Company did not have a formal equity-based incentive scheme during the Reporting Period. From time to time, the Company may consider and offer equity in the Company to eligible employees and their related parties on a case by case basis. Awards of equity instruments to related parties of the Company are disclosed and approved in accordance with the Corporations Act and ASX Listing Rules and announced on ASX's announcements platform.

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 30 JUNE 2025

	Notes	2025 \$	2024 \$
Responsible entity, trustee & administration service fees	4	4,322,570	4,064,720
Funds management fees	4	906,712	704,104
Investment advisory service fees		394,072	31,227
Interest income	4	356,417	353,232
Other income		173,000	100,823
		<u>6,152,771</u>	<u>5,254,106</u>
Employee benefits expense	5	(4,409,568)	(4,187,999)
Depreciation and amortisation expenses	5	(188,430)	(206,486)
Marketing expenses	5	(230,507)	(352,271)
Occupancy expenses	5	(156,001)	(87,081)
Professional expenses		(363,907)	(406,429)
Technology expenses		(182,624)	(156,275)
Fund operating expenses		(157,293)	(351,351)
Finance costs		(94,272)	(69,616)
Expected credit loss expenses		(15,000)	(62,273)
Other expenses		(10,482)	(10,109)
		<u>(5,808,084)</u>	<u>(5,889,890)</u>
<b>Profit/(Loss) before income tax</b>		<u>344,687</u>	<u>(635,784)</u>
Income tax expense	6	-	-
<b>Total comprehensive Profit/(Loss) for the year</b>		<u>344,687</u>	<u>(635,784)</u>
Basic profit/(loss) per share (cents per share)	22	0.14	(0.26)
Diluted profit/(loss) per share (cents per share)	22	0.14	(0.26)

The above statement should be read in conjunction with the accompanying notes.

K2 Asset Management Holdings Ltd and Controlled Entities  
ABN: 59 124 636 782

CONSOLIDATED STATEMENT OF FINANCIAL POSITION  
AS AT 30 JUNE 2025

	Notes	2025 \$	2024 \$
<b>Current Assets</b>			
Cash and cash equivalents	8	8,602,903	8,591,949
Receivables	9	1,298,564	636,074
Other current assets	10	183,130	213,121
<b>Total Current Assets</b>		<u>10,084,597</u>	<u>9,441,144</u>
<b>Non-current Assets</b>			
Plant and equipment	11	118,413	142,797
Lease assets	21	577,662	738,870
Intangible assets	12	5,269	6,157
Other non-current assets	13	579,037	579,037
<b>Total Non-current Assets</b>		<u>1,280,381</u>	<u>1,466,861</u>
<b>Total Assets</b>		<u>11,364,978</u>	<u>10,908,005</u>
<b>Current Liabilities</b>			
Trade and other payables	14	443,400	421,830
Contract liabilities	15	95,171	3,590
Provisions	16	1,376,642	1,213,524
Lease liabilities	21	210,222	183,490
<b>Total Current Liabilities</b>		<u>2,125,435</u>	<u>1,822,434</u>
<b>Non-current Liabilities</b>			
Provisions	16	31,634	12,127
Lease liabilities	21	771,763	981,985
<b>Total Non-current Liabilities</b>		<u>803,397</u>	<u>994,112</u>
<b>Total Liabilities</b>		<u>2,928,832</u>	<u>2,816,546</u>
<b>Net Assets</b>		<u>8,436,146</u>	<u>8,091,459</u>
<b>Equity</b>			
Share capital	17	4,601,987	4,601,987
Reserves	18	10,719,797	10,375,110
Accumulated losses	19	(6,885,638)	(6,885,638)
<b>Total Equity</b>		<u>8,436,146</u>	<u>8,091,459</u>

The above statement should be read in conjunction with the accompanying notes.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 30 JUNE 2025

<b>2025</b>	<b>Contributed equity \$</b>	<b>Reserves \$</b>	<b>Accumulated losses \$</b>	<b>Total Equity \$</b>
Balance as at 1 July 2024	4,601,987	10,375,110	(6,885,638)	8,091,459
Profit for the year	-	-	344,687	344,687
Total comprehensive profit for the year	-	-	344,687	344,687
<b>Transactions with owners in their capacity as owners</b>				
Transfer to profit reserve	-	344,687	(344,687)	-
Dividends paid	-	-	-	-
<b>Total transactions with owners in their capacity as owners</b>	-	344,687	(344,687)	-
<b>Balance as at 30 June 2025</b>	<b>4,601,987</b>	<b>10,719,797</b>	<b>(6,885,638)</b>	<b>8,436,146</b>

<b>2024</b>	<b>Contributed equity \$</b>	<b>Reserves \$</b>	<b>Accumulated losses \$</b>	<b>Total Equity \$</b>
Balance as at 1 July 2023	4,601,987	10,310,181	(6,184,925)	8,727,243
Loss for the year	-	-	(635,784)	(635,784)
Total comprehensive loss for the year	-	-	(635,784)	(635,784)
<b>Transactions with owners in their capacity as owners</b>				
Transfer to profit reserve	-	64,929	(64,929)	-
Dividends paid	-	-	-	-
<b>Total transactions with owners in their capacity as owners</b>	-	64,929	(64,929)	-
<b>Balance as at 30 June 2024</b>	<b>4,601,987</b>	<b>10,375,110</b>	<b>(6,885,638)</b>	<b>8,091,459</b>

The above statement should be read in conjunction with the accompanying notes.

CONSOLIDATED STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 30 JUNE 2025

	Notes	2025 \$	2024 \$
<b>Cash flow from operating activities</b>			
Receipts from customers		5,911,530	4,994,073
Payments to suppliers and employees		(5,978,891)	(5,727,746)
Interest received		358,027	369,840
Finance costs		(94,272)	(35,224)
<b>Net cash provided from/(used in) operating activities</b>	20(b)	196,394	(399,057)
<b>Cash flow from investing activities</b>			
Payment for plant and equipment		(1,950)	-
Payment for trademarks and licenses		-	(1,600)
<b>Net cash used in investing activities</b>		(1,950)	(1,600)
<b>Cash flow from financing activities</b>			
Repayment/proceeds of borrowings		-	-
Principal portion of lease payments		(183,490)	(55,412)
<b>Net cash used in financing activities</b>		(183,490)	(55,412)
<b>Net increase/(decrease)in cash and cash equivalents</b>		10,954	(456,069)
Cash at beginning of financial year		8,591,949	9,048,018
<b>Cash and cash equivalents at end of the year</b>	20(a)	8,602,903	8,591,949

The above statement should be read in conjunction with the accompanying notes.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025

## NOTE 1: STATEMENT OF MATERIAL ACCOUNTING POLICIES

The following are the material accounting policies adopted by the Consolidated Entity in the preparation and presentation of the financial report. The accounting policies have been consistently applied, unless otherwise stated.

### (a) Basis of preparation of the financial report

This financial report is a general purpose financial report that has been prepared in accordance with Australian Accounting Standards, Interpretations and other authoritative pronouncements of the Australian Accounting Standards Board and the *Corporations Act 2001*.

The financial report includes financial statements for K2 Asset Management Holdings Ltd, K2 Asset Management Ltd, K2 Corporate Services Pty Ltd, KII Pty Ltd and Trusuper Pty Ltd as a Consolidated Entity. K2 Asset Management Holdings Ltd is a company limited by shares, incorporated and domiciled in Australia. K2 Asset Management Holdings Ltd and K2 Corporate Services Pty Ltd are for profit entities for the purpose of preparing financial statements. As of the date of this report, KII Pty Ltd & Trusuper Pty Ltd have had no operations.

The financial report was authorised for issue by the directors as at the date of the directors' report.

#### *Compliance with IFRS*

The consolidated financial statements of K2 Asset Management Holdings Ltd also comply with the International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB).

#### *Historical Cost Convention*

The financial report has been prepared under the historical cost convention, as modified by revaluations to fair value for certain classes of assets as described in the accounting policies.

#### *Going concern*

The financial report has been prepared on a going concern basis which assumes that the Consolidated Entity will remain in operations for the foreseeable future.

#### *Critical accounting estimates and judgements*

The preparation of the financial report requires the use of certain estimates and judgements in applying the Consolidated Entity's accounting policies. Those estimates and judgements significant to the financial report are disclosed in Note 2.

#### *Fair value measurement*

For financial reporting purposes, 'fair value' is the price that would be received to sell an asset, or paid to transfer a liability, in an orderly transaction between market participants (under current market conditions) at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique.

When estimating the fair value of an asset or liability, the entity uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs. Inputs to valuation techniques used to measure fair value are categorised into three levels according to the extent to which the inputs are observable:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.
- Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3 inputs are unobservable inputs for the asset or liability.

### (b) Revenue recognition

Management fees are calculated with the rates as disclosed in the relevant funds' Product Disclosure Statement, these fees are calculated against the fund's daily net asset value recognised over time and is receivable monthly in arrears.

Performance fees are based upon the relevant fund's investment return over and above a specified high water mark and is recognised at a point in time once the performance hurdle is achieved. As management and performance fees are variable, revenue from management and performance fees is recognised only when it is highly probable that there will not be a significant reversal in the amount calculated.



NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025

**NOTE 1: STATEMENT OF MATERIAL ACCOUNTING POLICIES (CONT'D)**

**(b) Revenue recognition (cont'd)**

Establishment fees are occasionally charged upon the establishment of new funds and represent remuneration for the effort expended by the Consolidated Entity in the establishment process. Revenue from establishment fees is recognised over time, as the underlying responsible entity services are provided to the fund, over the minimum notice period being the period in which the parties have present enforceable rights and obligations. Recognising revenue on this basis is considered an appropriate method of recognising revenue as it is consistent with the manner in which the services are provided to the fund.

Responsible entity fees are calculated at a fee rate, as set out in the Investment Management Agreement (IMA), of the relevant fund's net asset value or gross asset value with a minimum responsible entity fee charge per annum recognised over time and is receivable monthly in arrears.

The rate for the administration services is stipulated in the administration agreements for the relevant fund. The administration services income is calculated using the relevant fund's monthly gross asset value recognised over time and is receivable monthly in arrears.

Corporate authorised representative income are fixed charges as set out in the corporate authorised representative agreement is recognised over time and is receivable monthly in arrears.

Investment advisory service income is calculated at a fee rate, as set out in the service contract, of the relevant fund's net asset value recognised over time and is receivable monthly or bi-annually in arrears.

Interest revenue is recognised when it becomes receivable on a proportional basis taking into account the interest rates applicable to the financial assets.

Other revenue is recognised when the right to receive the revenue has been established and performance obligations have been satisfied.

All revenue is stated net of the amount of Goods and Services Tax (GST).

**(c) Cash and cash equivalents**

Cash and cash equivalents include cash on hand and at banks and short-term deposits with an original maturity of three months or less held at call with financial institutions.

**(d) Plant and equipment**

Each class of plant and equipment is carried at cost less, where applicable, any accumulated depreciation or amortisation.

*Computer and office equipment*

Computer and office equipment is measured on a cost basis.

*Depreciation*

The depreciable amounts of all other fixed assets are depreciated over their estimated useful lives commencing from the time the asset is held ready for use.

The depreciation rates used for each class of assets are:

<b>Class of fixed asset</b>	<b>Depreciation rates</b>	<b>Depreciation basis</b>
Computer and office equipment	10% - 30%	Straight line and diminishing value

**(e) Intangibles**

Patents, trademarks and licences are recognised at cost at acquisition. Patents and trademarks have a finite life and are carried at cost less accumulated amortisation and any impairment losses. They are amortised on a straight line basis over their estimated useful lives, which range from 10 to 15 years.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025

**NOTE 1: STATEMENT OF MATERIAL ACCOUNTING POLICIES (CONT'D)**

**(f) Impairment of non-financial assets**

Assets with an indefinite useful life are not amortised but are tested annually for impairment or more frequently if events or changes in circumstances indicate that they might be impaired. Assets subject to annual depreciation or amortisation are reviewed for impairment whenever events or circumstances arise that indicate that the carrying amount of the asset may be impaired.

An impairment loss is recognised where the carrying amount of the asset exceeds its recoverable amount. The recoverable amount of an asset is defined as the higher of its fair value less costs to sell and value in use.

**(g) Taxes**

Current income tax expense or benefit is the tax payable on the current period's taxable income based on the applicable income tax rate adjusted by changes in deferred tax assets and liabilities.

Deferred tax assets and liabilities are recognised for temporary differences between the tax bases of assets and liabilities and their carrying amounts in the financial statements. No deferred tax asset or liability is recognised in relation to temporary differences arising from the initial recognition of an asset or a liability if they arose in a transaction, other than a business combination, that at the time of the transaction did not affect either accounting profit or taxable profit or loss.

Deferred tax assets are recognised for temporary differences and unused tax losses only when it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

*Tax Consolidation*

K2 Asset Management Holdings Ltd and some of its controlled entities have formed an income tax consolidated group under the tax consolidation legislation. The parent entity is responsible for recognising the current tax liabilities and deferred tax assets arising in respect of tax losses, for the tax consolidated group. The tax consolidated group has also entered a tax funding arrangement whereby each company in the group contributes to the income tax payable in proportion to their contribution to the net profit before tax of the tax consolidated group. KII Pty Ltd and Trusuper Pty Ltd have had no operations since their incorporation on 12 August 2015 and 19 August 2016 respectively. K2 Corporate Services Pty Ltd is excluded from the tax consolidation group.

**(h) Employee Benefits**

Liabilities arising in respect of wages and salaries, performance bonuses, annual leave and any other employee benefits that are expected to be settled wholly within twelve months of the reporting date are measured at their undiscounted amounts based on remuneration rates which are expected to be paid when the liability is settled. All other employee benefit liabilities are measured at the present value of the estimated future cash outflow to be made in respect of services provided by employees up to the reporting date.

Contributions made by the Consolidated Entity to an employee superannuation fund are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in a future payment is available.

**(i) Financial Instruments**

*Financial assets*

Financial assets are measured at either amortised cost or fair value on the basis of the Consolidated Entity's business model for managing the financial asset and the contractual cash flow characteristics of the financial asset.

*Trade and other receivables*

Trade and other receivables arise from the Consolidated Entity's transactions with its customers and are normally settled within 30 days.

Consistent with the Consolidated Entity's business model for managing the financial assets and the contractual cash flow characteristics of the assets, trade and other receivables are subsequently measured at Amortised cost.

*Parent entity investment in subsidiary*

K2 Asset Management Holdings Ltd has an equity investment in K2 Asset Management Holdings Ltd that has been on initial application of AASB 9 irrevocably designated (and measured) at fair value through other comprehensive income. This election has been made as the directors believe that to otherwise recognise changes in the fair value of this investment in profit or loss would be inconsistent with the objective of holding the investment for the long term. Refer to Note 26 for a summarised presentation of the parent entity's financial statements.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025

**NOTE 1: STATEMENT OF MATERIAL ACCOUNTING POLICIES (CONT'D)**

**(i) Financial Instruments (cont'd)**

*Employee share loans*

On a limited basis, interest free loans have been made to employees of the Consolidated Entity for which the proceeds have been utilised to purchase shares in the parent entity. These loans have been measured at net present value with interest income measured using the effective interest method. As the term of the loan is linked to the tenure of employment with the Consolidated Entity, any benefit derived by the employee is recognised over a timeframe consistent with that of the benefits obtained by the Consolidated Entity from employee's services.

*Impairment of financial assets*

The Consolidated Entity recognises an allowance for expected credit losses in respect of receivables from contracts with customers and lease receivables on the basis of the lifetime expected credit losses of the financial asset, reflecting credit losses that are expected to result from default events over the life of the financial asset.

The Consolidated Entity recognises an allowance for expected credit losses for all other financial assets subject to impairment testing on the basis of:

- the lifetime expected credit losses of the financial asset, for those other receivables for which a significant increase in credit risk has been identified, reflecting credit losses that are expected to result from default events over the life of the financial asset; and
- the 12-month expected credit losses of the financial asset, for those other receivables for which no significant increase in credit risk has been identified, reflecting the portion of lifetime expected credit losses that are expected to result from default events within twelve months after the end of the reporting period.

The Consolidated Entity determines expected credit losses based on the Consolidated Entity's historical credit loss experience, adjusted for factors that are specific to the financial asset as well as current and future expected economic conditions relevant to the financial asset. When material, the time value of money is incorporated into the measurement of expected credit losses. There has been no change in the estimation techniques or significant assumptions made during the reporting period.

The gross carrying amount of a financial asset is written off (i.e., reduced directly) when the counterparty is in severe financial difficulty and the Consolidated Entity has no realistic expectation of recovery of the financial asset. Financial assets written off remain subject to enforcement action by the Consolidated Entity. Recoveries, if any, are recognised in profit or loss.

**(j) Foreign Currencies**

Foreign currency monetary items that are outstanding at the reporting date are restated to the spot rate at the reporting date. Any resulting foreign exchange gains or losses are recognised on the Consolidated Statement of Comprehensive Income.

**(k) Leases**

At the commencement date of a lease (other than leases of 12-months or less and leases of low value assets), the Consolidated Entity recognises a lease asset representing its right to use the underlying asset and a lease liability representing its obligation to make lease payments.

*Lease assets*

Lease assets are measured at cost less accumulated depreciation and any accumulated impairment losses. Lease assets are depreciated over the shorter of the lease term and the estimated useful life of the underlying asset, on a basis that is consistent with the expected pattern of consumption of the economic benefits embodied in the underlying asset.

*Lease liabilities*

Lease liabilities are measured at the present value of the remaining lease payments. Interest expense on lease liabilities is recognised in profit or loss. Variable lease payments not included in the measurement of lease liabilities are recognised as an expense in the period in which they are incurred.

*Leases of 12-months or less and leases of low value assets*

Lease payments made in relation to leases of 12-months or less and leases of low value assets (for which a lease asset and a lease liability has not been recognised) are recognised as an expense on a straight-line basis over the lease term.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025

**NOTE 1: STATEMENT OF MATERIAL ACCOUNTING POLICIES (CONT'D)**

**(k) Leases (cont'd)**

*Lease receivables*

At the commencement date of a finance lease, the Consolidated Entity recognises a receivable (for assets held under the finance lease) at an amount equal to the net investment in the lease. The net investment in finance leases is the sum of the lease payments receivable by the group under the finance lease and the estimated unguaranteed residual value of the underlying asset at the end of the lease term, discounted at the interest rate implicit in the lease.

Finance income is recognised over the lease term, based on a pattern reflecting a constant periodic rate of return on the net investment in finance leases.

**(l) Rounding amounts**

The parent entity and the Consolidated Entity have applied relief available under *ASIC Corporations (Rounding in Financial/Directors' Reports) Instrument 2016/191* and accordingly, the amounts in the consolidated financial statements and in the directors report have been rounded to the nearest dollar.

**(m) Adoption of new and amended accounting standards that are first operative at 30 June 2025**

There has been no new standards and interpretations, or amendments to existing standards that are effective for the first time for the financial year beginning 1 July 2024 that have a material impact on the amounts recognised in the prior periods or will affect the current or future periods.

**(n) Accounting standards and interpretations issued but not yet operative at 30 June 2025**

The Australian Accounting Standards Board (AASB) has issued a number of new and amended Accounting Standards and Interpretations that have mandatory application dates for future reporting periods, some of which are relevant to the Consolidated Entity. The Consolidated Entity has decided not to adopt any of these new and amended pronouncements early. The Consolidated Entity's assessment of the new and amended pronouncements that are relevant to the Consolidated Entity but applicable in future reporting periods is set out below.

AASB 18: *Presentation and Disclosure in Financial Statements* replaces AASB 101 *Presentation of Financial Statements* to improve how entities communicate in their financial statements, with a focus on information about financial performance in the profit or loss.

AASB 18 has also introduced changes to other accounting standards including AASB 108 *Basis of Preparation of Financial Statements* (previously titled *Accounting Policies, Changes in Accounting Estimates and Errors*), AASB 7 *Financial Instruments: Disclosures*, AASB 107 *Statement of Cash Flows*, AASB 133 *Earnings Per Share* and AASB 134 *Interim Financial Reporting*.

They key presentation and disclosure requirement are:

- (a) the presentation of two newly defined subtotals in the statement of profit or loss, and the classification of income and expenses into operating, investing and financing categories – plus income taxes and discontinuing operations;
- (b) the disclosure of management-defined performance measures; and
- (c) enhanced requirements for grouping (aggregation and disaggregation) of information.

AASB 18 mandatorily applies to annual reporting periods commencing on or after 1 January 2027 for for-profit entities excluding superannuation entities apply AASB 1056 *Superannuation Entities*. It will be first applied by the Consolidated Entity in the financial year commencing 1 July 2027.

The above listed new and amended Accounting Standard is not expected to have a material impact on the financial statements of the Consolidated Entity.

No other standards and interpretations have been issued at the reporting date that are expected to have a material impact on the Consolidated Entity.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025

## NOTE 2: CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

The Consolidated Entity makes certain estimates and assumptions concerning the future which, by definition, will seldom represent actual results. The estimates and assumptions that have a significant inherent risk in respect of estimates based on future events, which could have a material impact on the assets and liabilities in the next financial year, are discussed below:

**(a) Impairment of non-financial assets other than goodwill**

The Consolidated Entity assesses impairment of all assets at each reporting date by evaluating conditions specific to the Consolidated Entity and to a particular asset that may lead to impairment. These include business performance, technology, economic and political environments and future expectations. If an impairment trigger exists then the recoverable amount of the asset is to be evaluated.

**(b) Employee benefits provisions**

Employee benefits provisions consist of the provision for annual leave and long service leave entitlements and performance bonuses.

As discussed in note 1(h), the liabilities in respect of employee benefits expected to be settled wholly within twelve months of the reporting date are measured at undiscounted amounts. The provision for long service leave and performance bonuses not expected to be settled wholly within twelve months are measured at the present value of the estimated future cash outflow to be made in respect of services provided by employees at reporting date. Management includes estimates of their discount rates and employee retention in calculating bonus provisions.

Refer to the remuneration report on page 8 for further details on the Consolidated Entity's remuneration policies.

**(c) Fair value measurements**

The parent entity recognises its investments in subsidiaries at fair value. Fair values have been determined in accordance with fair value measurement hierarchy. Level 3 fair value measurements are applied through a discounted cashflow calculation, a method which has been consistently applied from year to year. Inherent to level 3 fair value measurements, there are significant unobservable inputs such as earnings forecasts, funds under management growth, expenditure assumptions, terminal growth rate assumptions and the selection of a risk-adjusted discount rate. This investment is eliminated on consolidation.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025

### NOTE 3: FINANCIAL RISK MANAGEMENT

The Consolidated Entity is exposed to a variety of direct and indirect financial risks comprising:

- (a) market risk;
- (b) interest rate risk;
- (c) credit risk;
- (d) liquidity risk; and
- (e) fair values.

The board of directors has overall responsibility for identifying and managing operational and financial risks via a number of management policies and procedures.

#### (a) Market Risk

The market risks in relation to the financial instruments of the Consolidated Entity are minimal, however, the Consolidated Entity is exposed to market risk through the impact of these risks on the investment funds for which K2 Asset Management Ltd acts as investment manager and/or responsible entity.

Unfavourable economic movements, both globally and within the markets in which the funds operate, can have a significant impact on the investment returns of the fund and the Assets Under Management (AUM). Examples of potential market events that could impact the performance of the funds and AUM include:

- currency fluctuations
- changes in official interest rates
- government policy including fiscal and monetary policies
- volatility and changes of sentiment in the stock market
- local and international economic instability
- inflation
- unemployment
- political change
- war and terrorism
- pandemic and health crises

AUM directly correlates to the level of management fees, responsible entity fees, administration service income and investment advisory service fee received by the Consolidated Entity as these fees are based on a percentage of AUM. AUM can be impacted by a large number of factors including the market events listed above. Performance risk of the investment funds, loss of key personnel, competition within the industry, as well as other unlisted possibilities, are also events that can impact AUM.

Performance fees are paid to K2 Asset Management Ltd if certain applicable investment funds meet certain performance criteria. A period of negative performance will significantly impact the level of performance fees paid and hence affect total profitability of the Consolidated Entity.

To illustrate the above, if global markets fell by 5% and in turn AUM fell by 5% then management fees would decrease by 5% and it would be unlikely that a performance fee would be received. Please note that this example assumes a uniform decline in all global markets which is unlikely to occur.

Although market volatility is outside the direct control of K2 Asset Management Ltd, in its role as investment manager, K2 Asset Management Ltd aims to mitigate these risks by implementing macroeconomic analysis to ensure market influences are considered when making investment decisions, diversifying investments across sectors and geographic regions and following established investment guidelines.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025

NOTE 3: FINANCIAL RISK MANAGEMENT (CONT'D)

(b) Interest Rate Risk

At 30 June 2025, financial assets held by the Consolidated Entity that are exposed to interest rate risk are cash held at call and in term deposits. The Consolidated Entity invests its free cash in term deposits in order to mitigate interest rate fluctuations. Lease liabilities is the only financial liability exposed to interest rate risk which other than circumstances such as a lease modification or new lease, is at the rate implicit upon initial recognition. The Consolidated Entity's exposure to interest rate risks and the effective interest rates of financial assets and financial liabilities, both recognised and unrecognised at the balance date, are as follows:

Financial Instruments	Floating interest rate		Fixed interest rate maturing In 1 year or less		Fixed interest rate maturing In 1 to 5 years		Non-interest bearing		Total carrying amount as per Balance Sheet		Weighted average effective interest rate	
	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024
<i>(i) Financial assets</i>												
Cash	1,615,284	1,404,330	6,987,619*	7,187,619*	-	-	-	-	8,602,903	8,591,949	3.9%	3.8%
Current receivables	-	-	-	-	-	-	1,302,764	636,074	1,302,764	636,074	-	-
Prepayments	-	-	-	-	-	-	110,692	144,883	110,692	144,883	-	-
Third party receivables	-	-	-	-	-	-	3,761	3,761	3,761	3,761	-	-
Employee share loans	-	-	-	-	-	-	616,514	616,514	616,514	616,514	-	-
<b>Total financial assets</b>	<b>1,615,284</b>	<b>1,404,330</b>	<b>6,987,619</b>	<b>7,187,619</b>	<b>-</b>	<b>-</b>	<b>2,033,731</b>	<b>1,401,232</b>	<b>10,636,634</b>	<b>9,993,181</b>	<b>-</b>	<b>-</b>
<i>(ii) Financial liabilities</i>												
Trade creditors	-	-	-	-	-	-	121,676	206,157	121,676	206,157	-	-
Lease liabilities	-	-	210,222	183,490	771,763	981,985	-	-	981,985	1,165,475	8.7%	8.7%
Contract liabilities	-	-	-	-	-	-	95,171	3,590	95,171	3,590	-	-
Other creditors	-	-	-	-	-	-	321,724	215,673	321,724	215,673	-	-
<b>Total financial liabilities</b>	<b>-</b>	<b>-</b>	<b>210,222</b>	<b>183,490</b>	<b>771,763</b>	<b>981,985</b>	<b>538,571</b>	<b>425,420</b>	<b>1,520,556</b>	<b>1,590,895</b>	<b>-</b>	<b>-</b>

\*Fixed interest rate cash maturing within 3 months from the reporting date.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025

**NOTE 3: FINANCIAL RISK MANAGEMENT (CONT'D)**

**(c) Credit risk exposures**

Credit risk for financial instruments arises from the potential failure by counterparties to the contract in meeting their obligations.

**(i) Trade receivables**

The maximum exposure to credit risk is the carrying amount of assets, net of any allowance for expected credit loss of those assets, as disclosed in the Consolidated Statement of Financial Position and Notes to the Financial Statements.

The Consolidated Entity has low credit risk exposure as it has a small group of debtors, being the funds to which K2 Asset Management Ltd acts as investment manager and/or responsible entity. As the manager, K2 Asset Management Ltd is able to exercise control over the investment funds and ensure fees are paid by each fund on a timely basis. Accordingly the directors consider the funds to be of high credit quality.

**(ii) Cash deposits**

Credit risk for cash deposits is managed by holding all cash deposits with major Australian banks.

**(d) Liquidity risk**

Liquidity risk arises when there is an inability to meet both short - and medium-term financial obligations. This risk is mitigated via retaining a level of cash reserves that management deems appropriate, performing ongoing cash flow analysis and projecting and allowing for future potential liabilities. Free cash in excess of short-term obligations is invested at call and in term deposits for varying maturity dates. All trade creditors and sundry creditors are payable as at 30 June 2025 and are expected to be paid within 30 days of this date.

The following table analyses the Consolidated Entity's financial liabilities into relevant maturity groupings. The amounts presented in the table are contractual undiscounted contractual cash flows, allocated to time bands based on the earliest date on which the Consolidated Entity are required to pay.

	<b>Less than 6 months \$</b>	<b>6-12 months \$</b>	<b>2-5 years \$</b>	<b>Total contractual cash flows \$</b>	<b>Carrying amount \$</b>
<b>30 June 2025</b>					
Trade creditors	121,676	-	-	121,676	121,676
Lease liabilities	142,516	144,967	866,978	1,154,461	981,985
Other creditors	321,724	-	-	321,724	321,724
<b>Total financial liabilities</b>	<b>585,916</b>	<b>144,967</b>	<b>866,978</b>	<b>1,597,861</b>	<b>1,425,385</b>
<b>30 June 2024</b>					
Trade creditors	206,157	-	-	206,157	206,157
Lease liabilities	137,697	140,065	1,154,462	1,432,224	1,165,475
Other creditors	215,673	-	-	215,673	215,673
<b>Total financial liabilities</b>	<b>559,527</b>	<b>140,065</b>	<b>1,154,462</b>	<b>1,854,054</b>	<b>1,587,305</b>

**(e) Fair values**

The carrying amounts of financial assets and financial liabilities recognised in the Consolidated Statement of Financial Position and Notes to the Financial Statements approximate their fair value as at the reporting date.



NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025

NOTE 4: REVENUE AND OTHER INCOME

	2025 \$	2024 \$
<b>Responsible entity, trustee &amp; administration service fees</b>		
Administration service fees	2,390,299	2,496,564
Responsible entity fees	1,686,845	1,329,531
Establishment fees	83,419	155,500
Corporate authorised representative fees	162,007	83,125
	<u>4,322,570</u>	<u>4,064,720</u>
<b>Funds management fees</b>		
Management fees	504,018	564,517
Performance fees	297,890	77,775
Mandate advisory fees	104,804	61,812
	<u>906,712</u>	<u>704,104</u>
<b>Interest Income</b>		
Financial institutions	325,214	320,123
Employee share loans	31,203	33,109
	<u>356,417</u>	<u>353,232</u>

(a) Unrecognised establishment income

	2025 \$	2024 \$
The aggregate amount of unrecognised revenue allocated to remaining performance obligations, at the reporting date, is as follows:		
Establishment income	95,171	3,590
	<u>95,171</u>	<u>3,590</u>

The aggregate amount of unrecognised establishment income allocated to remaining performance obligations as at 30 June 2025 is expected to be recognised as revenue within 6 months of the reporting date.

NOTE 5: PROFIT/(LOSS) FROM CONTINUING OPERATIONS

	2025 \$	2024 \$
Profit/(loss) from continuing operations before income tax has been determined after the following specific expenses:		
<b>Employee Benefits</b>		
Short-term benefits	4,057,986	3,888,168
Long-term benefits	19,507	9,050
Superannuation contributions	332,075	290,781
	<u>4,409,568</u>	<u>4,187,999</u>

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025

**NOTE 5: PROFIT/(LOSS) FROM CONTINUING OPERATIONS (CONT'D)**

	<b>2025</b>	<b>2024</b>
	<b>\$</b>	<b>\$</b>
<b><i>Depreciation and amortisation expense</i></b>		
Depreciation of computer and office equipment	26,334	34,624
	<u>26,334</u>	<u>34,624</u>
Amortisation of trademarks and licenses	888	920
Amortisation of lease assets	161,208	170,942
	<u>162,096</u>	<u>171,862</u>
	<u>188,430</u>	<u>206,486</u>
<b><i>Marketing expenses</i></b>		
Business development expenses	160,529	242,987
Travel expenses	59,973	100,516
Printing and stationery	10,005	8,768
	<u>230,507</u>	<u>352,271</u>
<b><i>Occupancy expenses</i></b>		
Rental and occupancy	132,636	72,203
Repairs and maintenance	23,365	14,878
	<u>156,001</u>	<u>87,081</u>

**NOTE 6: INCOME TAX**

	<b>2025</b>	<b>2024</b>
	<b>\$</b>	<b>\$</b>
<b>(a) The components of tax expense:</b>		
Current tax	94,359	-
Deferred tax	(6,086)	(156,040)
Over provision in prior year	(17,130)	-
Utilisation of tax losses previously not brought to account	(77,229)	-
Net deferred tax assets not brought to account	6,086	156,040
<i>Total income tax expense</i>	<u>-</u>	<u>-</u>
<b>(b) Deferred income tax expense included in income tax expense comprises:</b>		
Increase/(decrease) in deferred tax assets	71,143	(156,040)
Net deferred tax assets not previously brought to account	(71,143)	156,040
	<u>-</u>	<u>-</u>

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025

**NOTE 6: INCOME TAX (CONT'D)**

**(c) The prima facie tax, using tax rates applicable in the country of operation, on profit/(loss) before income tax is reconciled to the income tax expense as follows:**

	2025 \$	2024 \$
Prima facie income tax payable on profit/(loss) before income tax at 25% (2024: 25%)	86,171	(158,946)
<i>Add tax effect of:</i>		
Non-deductible entertainment	1,630	2,906
Non-deductible fines	472	-
	<u>88,273</u>	<u>(156,040)</u>
<i>Less tax effect of:</i>		
Net deferred tax assets not brought to account	6,086	156,040
Utilisation of tax losses not previously brought to account	(77,229)	-
Over provision in prior year	(17,130)	-
Income tax expense attributable to loss	<u>-</u>	<u>-</u>
<i>The deferred tax balances comprise:</i>		
Tax losses	1,374,125	1,451,354
Receivables	(35,091)	-
Accruals	31,598	27,988
Employee benefits	352,069	306,413
Prepayments	(595)	(788)
Tax depreciation	(28,853)	(33,053)
Lease assets	(141,058)	(181,360)
Lease liabilities	245,496	291,369
Blackhole expenditure	-	6,911
Net deferred tax assets not brought to account	(1,797,691)	(1,868,834)
Balance of deferred taxes	<u>-</u>	<u>-</u>

As at 30 June 2025, the Consolidated Entity holds carried-forward tax losses of \$5,496,499 (2024: \$5,805,417) or \$1,374,125 (2024: \$1,451,354) after tax affect. These tax losses can only be utilised by the Consolidated Entity in subsequent reporting periods if future taxable profits are derived in excess of the amount of losses carried-forward. The Consolidated Entity has also not brought to account \$423,566 (2024: \$417,480) of temporary differences as at 30 June 2025.

**NOTE 7: DIVIDENDS ON ORDINARY SHARES**

	2025 \$	2024 \$
<b>(a) Dividends paid</b>		
There were no dividends paid during the 2025 financial year (2024: nil)	Nil	Nil
<b>(b) Dividends declared subsequent to year end</b>		
Proposed dividends declared subsequent to year end at 0.5 cent per share 100% franked at the Australian tax rate of 25%	1,205,426	Nil

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025

NOTE 7: DIVIDENDS ON ORDINARY SHARES (CONT'D)

	2025 \$	2024 \$
<b>(c) Franking credit balance</b>		
Balance of franking account at year end adjusted for franking credits arising from payment of provision for income tax and after deducting franking credits to be used in payment of dividends payable at reporting date.	5,652,250	5,652,250

NOTE 8: CASH

	2025 \$	2024 \$
Cash at bank	1,615,284	1,404,330
Cash on deposit	6,987,619	7,187,619
	<u>8,602,903</u>	<u>8,591,949</u>

NOTE 9: RECEIVABLES

	2025 \$	2024 \$
Trade receivables	1,057,445	443,779
Other receivables	241,119	192,295
	<u>1,298,564</u>	<u>636,074</u>

**(a) Allowance for expected credit loss**

Trade receivables are non-interest bearing with 30 days terms. No allowance for expected credit loss has been recognised in the current or prior year. All trade receivables are expected to be received within trading terms.

NOTE 10: OTHER CURRENT ASSETS

	Note	2025 \$	2024 \$
Prepayments		110,692	144,883
Rental deposit		4,200	-
Employee share loans	(a)	64,477	64,477
Third party receivables		3,761	3,761
		<u>183,130</u>	<u>213,121</u>
<b>(a) Employee share loans consist of:</b>			
Net present value of loan receivable		27,036	28,392
Deferred employee benefits expense		37,441	36,085
		<u>64,477</u>	<u>64,477</u>

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025

**NOTE 11: PLANT AND EQUIPMENT**

	<b>2025</b>	<b>2024</b>
	<b>\$</b>	<b>\$</b>
<b>Computer and office equipment</b>		
At cost	254,561	252,611
Accumulated depreciation	(136,148)	(109,814)
	<u>118,413</u>	<u>142,797</u>
Balance at the beginning of the year	142,797	33,240
Additions	1,950	144,181
Disposals	-	-
Depreciation expense	(26,334)	(34,624)
Carrying amount at 30 June 2025	<u>118,413</u>	<u>142,797</u>

**NOTE 12: INTANGIBLE ASSETS**

	<b>2025</b>	<b>2024</b>
	<b>\$</b>	<b>\$</b>
Trademarks and licenses at costs	14,766	14,766
Accumulated amortisation	(9,497)	(8,609)
	<u>5,269</u>	<u>6,157</u>
Balance at the beginning of the year	6,157	5,477
Additions	-	1,600
Amortisation expense	(888)	(920)
Balance at the end of the year	<u>5,269</u>	<u>6,157</u>

**NOTE 13: OTHER NON-CURRENT ASSETS**

	<b>Note</b>	<b>2025</b>	<b>2024</b>
		<b>\$</b>	<b>\$</b>
Other financial assets		27,000	27,000
Employee share loans	(a)	552,037	552,037
		<u>579,037</u>	<u>579,037</u>
(a) Employee share loans consist of:			
Net present value of loan receivable		365,410	373,009
Deferred employee benefits expense		186,627	179,028
		<u>552,037</u>	<u>552,037</u>

**NOTE 14: PAYABLES**

	<b>2025</b>	<b>2024</b>
	<b>\$</b>	<b>\$</b>
Current payables		
Trade creditors	121,676	206,157
Sundry creditors and accruals	321,724	215,673
	<u>443,400</u>	<u>421,830</u>

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025

**NOTE 15: CONTRACT LIABILITIES**

	2025 \$	2024 \$
Establishment income	95,171	3,590
	95,171	3,590

The above contract liability represents the Consolidated Entity's obligation to onboard new investment managers and investment funds to the Consolidated Entity's responsible entity service platform for which consideration has been received. A contract liability arises in relation to establishment income where consideration is received in advance of management or responsible entity services being rendered. Amounts recorded as contract liabilities are subsequently recognised as revenue over the enforceable period of the contract. The minimum notice period for establishment income recognised as contract liabilities as of 30 June 2025 is 6 months.

**NOTE 16: PROVISIONS**

	2025 \$	2024 \$
Current employee benefits	1,376,642	1,213,524
Non-current employee benefits	31,634	12,127
Aggregate employee benefits liability	1,408,276	1,225,651

**NOTE 17: CONTRIBUTED EQUITY**

	2025 \$	2024 \$
<b>(a) Issued and paid up capital</b>		
Ordinary shares fully paid	4,601,987	4,601,987
	4,601,987	4,601,987

**(b) Movements in shares on issue**

	2025		2024	
	No. of Shares	\$	No. of Shares	\$
Beginning of the year	241,085,196	4,601,987	241,085,196	4,601,987
<i>Issued during the year</i>				
Share based payments	-	-	-	-
Share issue	-	-	-	-
Costs relating to share issue (net of tax)	-	-	-	-
End of the year	241,085,196	4,601,987	241,085,196	4,601,987

Fully paid ordinary shares carry one vote per share and carry the right to dividends.

**(c) Capital management**

When managing capital, the directors' objective is to ensure the Consolidated Entity continues as a going concern as well as maintaining optimal returns to shareholders and benefits for other stakeholders. Consideration is also given to the Australian Financial Services Licence requirements of its subsidiary, K2 Asset Management Ltd. This is achieved through the monitoring of historical and forecast performance and cash flows.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025

NOTE 18: RESERVES

	2025 \$	2024 \$
Profits reserve*	10,719,797	10,375,110
	<u>10,719,797</u>	<u>10,375,110</u>
<i>Movement in profits reserve</i>		
Balance at the beginning of the year	10,375,110	10,310,181
Transfer to profits reserve	344,687	64,929
Dividend paid	-	-
Balance at the end of the year	<u>10,719,797</u>	<u>10,375,110</u>

\*The profits reserve is made up of amounts transferred from current year profits to be preserved for future dividend payments.

NOTE 19: ACCUMULATED LOSSES

	2025 \$	2024 \$
Accumulated losses at the beginning of the year	(6,885,638)	(6,184,925)
Net profit/(loss) attributable to members of the Consolidated Entity	344,687	(635,784)
Dividends paid	-	-
Transfer to profits reserve	(344,687)	(64,929)
Accumulated losses at the end of the financial year	<u>(6,885,638)</u>	<u>(6,885,638)</u>

NOTE 20: CASH FLOW INFORMATION

	2025 \$	2024 \$
<b>(a) Reconciliation of cash</b>		
For the purpose of the statement of cash flows, cash includes cash on hand and at call deposits with banks or financial institutions, investments in money market instruments maturing within less than three months and net of bank overdrafts.		
Cash at the end of the financial year as shown in the statement of cash flows is reconciled to the related items as follows:		
Cash at bank	1,615,284	1,404,330
Deposits with financial institutions	6,987,619	7,187,619
	<u>8,602,903</u>	<u>8,591,949</u>

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025

**NOTE 20: CASH FLOW INFORMATION(CONT'D)**

**(b) Reconciliation of cash flow from operations with profit/(loss) from ordinary activities after income tax**

Profit/(Loss) from ordinary activities after income tax	344,687	(635,784)
<b>Non-cash flows in loss from ordinary activities</b>		
Amortisation	162,096	171,862
Depreciation	26,334	34,624
Interest	-	33,219
<b>Changes in assets and liabilities</b>		
(Increase) in receivables	(662,490)	(277,203)
Decrease in other assets	29,991	5,354
Increase in payables	21,570	85,518
Increase/(decrease) in other liabilities	91,581	(58,000)
Increase in provisions	182,625	241,353
Net cash flow used in operating activities	196,394	(399,057)

**(c) Restriction over cash**

The Consolidated Entity has a term deposit of \$187,619 (2024: \$187,619) as a guarantee over the office rental at Level 44, 101 Collins Street, Melbourne, Victoria.

**NOTE 21: LEASE ACTIVITIES**

**Head-lease arrangements as of 30 June 2025**

*Lease arrangements (non-cancellable):*

The Consolidated Entity leases office facilities at Level 44, 101 Collins Street Melbourne. The lease is a non-cancellable lease with a five-year term, with rent payable monthly in advance. For the period from the lease commencement date to 30 September 2026, the lease agreement requires minimum lease payments to be increased by 4% per annum. The five-year term expires on 31 January 2029.

	2025 \$	2024 \$
<b>Lease assets</b>		
<i>Carrying amount of lease assets, by class of underlying asset:</i>		
Buildings under lease arrangements		
At cost	846,342	846,342
Accumulated depreciation	(268,680)	(107,472)
Total carrying amount of lease assets	577,662	738,870

**Movements in carrying amounts**

Movement in the carrying amounts for lease assets between beginning and end of the year.

	Buildings \$
<b>2025</b>	
Carrying amount at 1 July 2024	738,870
Additions	-
Amortisation	(161,208)
Carrying amount at 30 June 2025	577,662



NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025

NOTE 21: LEASE ACTIVITIES(CONT'D)

2024	Buildings	
	\$	
Carrying amount at 1 July 2023		63,470
Additions		846,342
Amortisation		(170,942)
Carrying amount at 30 June 2024		738,870
	2025	2024
	\$	\$
<b>Lease Liabilities</b>		
Current lease liabilities	210,222	183,490
Non-current lease liabilities	771,763	981,985
Total carrying amount of lease liabilities	981,985	1,165,475
	2025	2024
	\$	\$
<b>Lease items</b>		
Interest expense on lease liabilities	(94,272)	(69,616)
Amortisation expense on lease assets	(161,208)	(170,942)
Total cash outflow in relation to leases	(277,762)	(90,636)

NOTE 22: EARNINGS PER SHARE

	2025	2024
	\$	\$
(a) The following reflects the income and share data used in the calculations of basic and diluted earnings/(loss) per share:		
Net earnings/(loss)	344,687	(635,784)
Earnings/(loss) used in calculating basic and diluted loss per share	344,687	(635,784)
	2025	2024
	No. of Shares	No. of Shares
Weighted average number of ordinary shares used in calculating basic earnings/(loss) per share	241,085,196	241,085,196
Effect of dilutive securities:		
Employee options and share based payments*	-	-
Adjusted weighted average number of ordinary shares used in calculating diluted earnings/(loss) per share	241,085,196	241,085,196

\* There are no options on issue as at 30 June 2025 or 30 June 2024.

(b) Based on the income and share data from Note 22(a), basic and diluted earnings/(loss) per share are calculated as following:

	2025	2024
Basic earnings/(loss) per share (cents per share)	0.14	(0.26)
Diluted earnings/(loss) per share (cents per share)	0.14	(0.26)

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025

**NOTE 23: KEY MANAGEMENT PERSONNEL DISCLOSURE**

	<b>2025</b> \$	<b>2024</b> \$
Summary of key management personnel compensation as disclosed in the remuneration report.		
Short-term benefits	1,239,002	1,226,898
Long-term benefits paid or due	-	-
Superannuation	89,796	81,969
	<u>1,328,798</u>	<u>1,308,867</u>

**NOTE 24: AUDITORS REMUNERATION**

	<b>2025</b> \$	<b>2024</b> \$
Amounts received or due and receivable by Pitcher Partners for:		
An audit or review of the financial report of the Company and any other entity of the Consolidated Entity	132,820	127,550
Tax consulting services	4,250	-
	<u>137,070</u>	<u>127,550</u>

**NOTE 25: RELATED PARTY DISCLOSURES**

(a) The consolidated financial statements include the financial statements of K2 Asset Management Holdings Ltd and its controlled entities K2 Asset Management Ltd, K2 Corporate Services Pty Ltd, KII Pty Ltd and Trusuper Pty Ltd. Please refer to the Consolidated Entity Disclosure Statement on page 49 for further details.

(b) The following lists the transactions entered into with related parties for the relevant financial year:

Consolidated Entity transactions were as follows:

- Loan provided to parent by K2 Asset Management Ltd and K2 Corporate Services Pty Ltd for tax related balances. The total balance as at 30 June 2025 was \$947,748 (2024: \$947,748).
- Loan provided by parent to K2 Asset Management Ltd during the year for operational expenditure paid by the parent on behalf of its subsidiary. The balance as at 30 June 2025 was \$367,164 (2024: \$364,058).
- Loan provided by K2 Asset Management Ltd to K2 Corporate Services Pty Ltd during the year for operational expenditure. The balance as at 30 June 2025 was \$10,881 (2024: \$8,825).
- All loans are at call, are non-interest bearing and are measured at amortised cost using the effective interest rate method.
- Details of all remuneration paid to directors are disclosed in the audited remuneration report on page 9.
- K2 Asset Management Ltd provides investment management services to related party unit trusts – the K2 Asian Absolute Return Fund, the K2 Australian Absolute Return Fund, the K2 Global High Alpha Fund and the K2 Australian Small Cap Fund. K2 Asset Management Ltd is entitled to receive payments from the funds where it provides investment management services including management fees, administration or responsible entity fees and in some instances a performance fee based upon the relevant fund's investment return over and above a specified high water mark and, if applicable, a performance hurdle. Total related party revenue from investment management services of \$814,781 (2024: \$723,767) has been recognised in the Consolidated Statement of Comprehensive Income for the year ended 30 June 2025. Of this revenue, \$504,018 (2024: \$591,636) related to management fees, \$297,890 (2024: \$81,883) to performance fees and \$12,873 (2024: \$50,248) to responsible entity fees. Please refer to the Consolidated Statement of Comprehensive Income on page 23 for further details.
- As at 30 June 2025, K2 Asset Management has a current receivable of \$328,202 (2024: \$66,189) for investment management services provided to the K2 Funds.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025

NOTE 25: RELATED PARTY DISCLOSURES (CONT'D)

- K2 Asset Management Ltd is also the responsible entity of unit trusts that are managed by external investment managers – the Apostle Carbon Credit Fund, the Apostle Dundas Global Equity Fund, the Apostle Diversified Global Credit Fund, the Apostle People and Planet Diversified Fund, the CD Private Equity Fund I, the CD Private Equity Fund II, the CD Private Equity Fund III, the CD Private Equity Fund IV, the CD III Australian Wholesale Fund, the Venture Capital Opportunities Fund, the CCM Systematic Macro Plus Fund, the Hamilton12 Australian Shares Income Fund, Minotaur Global Opportunities Fund, the Airwallex Yield Liquidity Fund, the DigitalX Bitcoin ETF, the Select International Alpha Fund, the Aria International Advantage Fund, the S64 Hg Fusion Private Capital Access Fund AUD, the Savana US Small Caps Active ETF, the Stake Accumulate Fund, the Goehring & Rozencwajg Global Resources Trust, the Balmoral Investors Micro-Cap Fund and the Storehouse Residential Trust. K2 Asset Management Ltd is entitled to receive payments from the funds where it provides responsible entity services including responsible entity and/or fund administration fees. Total related party revenue from responsible entity services of \$3,740,501 (2024: \$3,129,358) has been recognised in the Consolidated Statement of Comprehensive Income for the year ended 30 June 2025. Of this revenue, \$1,673,972 (2024: \$1,279,283) related to responsible entity fees, \$1,859,189 (2024: \$1,850,075) to fund administration fee. Please refer to the Consolidated Statement of Comprehensive Income on page 23 for further details.
- As at 30 June 2025, K2 Asset Management has a current receivable of \$353,059 (2024: \$242,977) for responsible entity services provided to the Funds.  
  
As at 30 June 2025, the Consolidated Entity has a current receivable of \$64,478 (2024: \$64,478) and a non-current receivable of \$552,036 (2024: \$552,037) for loans made to employees to purchase shares in K2 Asset Management Holdings Ltd. The loans have been made to employees under a formal loan agreement and are expected to be repaid over a period of time using the proceeds of performance bonuses, dividend payments and share sales relating to the shares purchased. Any outstanding balance must be repaid to the Consolidated Entity upon the employees ceasing to be employed by the K2 Asset Management Ltd. The loans are interest free and are unsecured.
- The above-mentioned employee interest-free loan receivable also incorporates a balance of \$498,200 as at 30 June 2025 (2024: \$498,200) provided by the Consolidated Entity to a key management personnel, George Boubouras. Please refer to the Audited Remuneration Report on page 11.
- Fund operating expenses incurred during the 2025 financial year was \$157,293 (2024: \$351,351). These expenses include audit fees, custodian fees, administration fees, unit registry fees and other fees relating to the administration of the Funds and K2's role as responsible entity make up for the remaining fund operating expenses that were paid on behalf of the Funds.
- K2 Asset Management Ltd provides investment advisory services on behalf of K2 Corporate Services Pty Ltd. Total inter-company fee charged by K2 Asset Management Ltd for the services provided during the 2025 financial year amounts to \$283,000 (2024: Nil).
- No other key management personnel or their related entities were party to any transactions with the Consolidated Entity during the year other than those disclosed in this report.
- There were no transactions with other related parties during the year.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025

NOTE 26: PARENT ENTITY DETAILS

	Notes	2025 \$	2024 \$
Summarised presentation of the parent entity, K2 Asset Management Holdings Ltd, financial statements are as follows:			
<b>(a) Summarised Statement of Financial Position</b>			
<b>Assets</b>			
Current assets		1,794,523	1,778,105
Non-current assets	(c)	12,362,137	12,362,137
Total assets		14,156,660	14,140,242
<b>Liabilities</b>			
Current liabilities		947,748	947,748
Total liabilities		947,748	947,748
<b>Net Assets</b>			
		13,208,912	13,192,494
<b>Equity</b>			
Share capital^		116,012,903	116,012,903
Reserves		(101,765,655)	(101,782,073)
Retained earnings/(losses)		(1,038,336)	(1,038,336)
Total Equity		13,208,912	13,192,494

^Upon restructuring the Consolidated Entity prior to listing on the ASX, adjustments were made to consolidated share capital resulting in the differential reported in share capital in the parent entity versus share capital on consolidation.

		2025 \$	2024 \$
<b>(b) Summarised Statement of Comprehensive Income</b>			
Profit for the year		16,418	64,929
Other comprehensive profit/(loss)	(c)	-	(3,245,075)
Total comprehensive profit/(loss) for the year		16,418	(3,180,146)

**(c) Investment in K2 Asset Management Ltd**

Included within non-current assets balance above includes \$11,810,000 (2024: \$11,810,000) for the parent entity's investment in subsidiary K2 Asset Management Ltd.

The carrying value of K2 Asset Management Holdings Ltd's investment in K2 Asset Management Ltd is reviewed on an ongoing basis by the directors of the Consolidated Entity. As a result of this continued analysis, nil value (2024: decrement of \$3,245,075) has been recognised as at 30 June 2025 as a change in the fair value of this asset. The investment's value has been measured using the income method and is considered a level 3 asset under the fair value hierarchy as it has been valued using inputs that are not based on observable market data. The value of the parent company's investment in its subsidiary does not impact the results of the Consolidated Entity as all amounts are eliminated on consolidation.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025

## NOTE 27: SUBSEQUENT EVENTS

A fully franked dividend of 0.5 cent per share has been declared on 29 August 2025.

There has been no other matter or circumstance, which has arisen since 30 June 2025 which has significantly affected or which may significantly affect:

- (a) the operations, in financial years subsequent to 30 June 2025, of the Consolidated Entity or
- (b) the results of those operations, or
- (c) the state of affairs, in financial years subsequent to 30 June 2025, of the Consolidated Entity.

## NOTE 28: SEGMENT INFORMATION

The Consolidated Entity operates solely within Australia within the funds management and responsible entity services business segment.

In 2025, the amount of revenue derived from each of the funds where the revenue is greater than 10% of the Consolidated Entity's total revenue were:

	\$
CD Private Equity Fund IV	757,244
Apostle Dundas Global Equities Fund	723,553
Total	<u>1,480,797</u>

In 2024, the amount of revenue derived from each of the funds where the revenue is greater than 10% of the Consolidated Entity's total revenue were:

	\$
CD Private Equity Fund IV	792,352
Apostle Dundas Global Equities Fund	624,636
Total	<u>1,416,988</u>

## NOTE 29: CONTINGENT LIABILITIES

There are no contingent liabilities as at 30 June 2025.

## NOTE 30: REGISTERED OFFICE

The registered office of the Company is:  
K2 Asset Management Holdings Ltd  
Level 44, 101 Collins Street  
Melbourne VIC 3000

Phone: 03 9691 6111

## NOTE 31: REGISTER OF SECURITIES

The register of securities is kept at:  
Boardroom Pty Limited  
Level 12, 225 George Street  
Sydney NSW 2000

Phone: 1300 737 760

## CONSOLIDATED ENTITY DISCLOSURE STATEMENT AS AT 30 JUNE 2025

K2 Asset Management Holdings Ltd is required by Australian Accounting Standards to prepare consolidated financial statements in relation to the Company and its controlled entities (the Consolidated Entity).

In accordance with subsection 295(3A) of the *Corporations Act 2001*, this Consolidated Entity disclosure statement provides information about each entity that was part of the consolidated entity at the end of the financial year.

	Type of entity	Country of Incorporation	Tax Residency	Percentage Owned	
				2025 %	2024 %
Parent Entity					
K2 Asset Management Holdings Ltd	Body Corporate	Australia	Australia	100%	100%
Subsidiaries					
K2 Asset Management Ltd	Body Corporate	Australia	Australia	100%	100%
KII Pty Ltd	Body Corporate	Australia	Australia	100%	100%
Trusuper Pty Ltd	Body Corporate	Australia	Australia	100%	100%
K2 Corporate Services Pty Ltd	Body Corporate	Australia	Australia	100%	100%

## DIRECTORS' DECLARATION

The directors declare that the financial statements and notes set out on pages 23 to 49 in accordance with the *Corporations Act 2001*:

- (a) Comply with Australian Accounting Standards and the *Corporations Regulations 2001*, and other mandatory professional reporting requirements; and
- (b) Give a true and fair view of the financial position of the Consolidated Entity as at 30 June 2025 and of its performance for the year ended on that date; and
- (c) As stated in Note 1(a), the consolidated financial statements also comply with International Financial Reporting Standards.

In the directors' opinion, the consolidated entity disclosure statement required by subsection 295(3A) of the *Corporations Act 2001* is true and correct.

In the directors' opinion there are reasonable grounds to believe that the Consolidated Entity will be able to pay its debts as and when they become due and payable.

This declaration has been made after receiving the declarations required to be made by the managing director and chief financial officer to the directors in accordance with sections 295A of the *Corporations Act 2001* for the financial year ending 30 June 2025.

This declaration is made in accordance with a resolution of the directors.



**Campbell Neal**  
**Director**



**Hollie Wight**  
**Director**

Melbourne  
29 August 2025

**K2 ASSET MANAGEMENT HOLDINGS LTD AND ITS CONTROLLED ENTITIES**  
**ABN 59 124 636 782**

**INDEPENDENT AUDITOR'S REPORT**  
**TO THE MEMBERS OF**  
**K2 ASSET MANAGEMENT HOLDINGS LTD AND ITS CONTROLLED ENTITIES**

**Report on the Audit of the Financial Report**

*Opinion*

We have audited the financial report of K2 Asset Management Holdings Ltd ("the Company") and its controlled entities ("the Consolidated Entity"), which comprises the consolidated statement of financial position as at 30 June 2025, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the financial statements including material accounting policy information, the consolidated entity disclosure statement and the directors' declaration.

In our opinion, the accompanying financial report of the Consolidated Entity is in accordance with the *Corporations Act 2001*, including:

- (a) giving a true and fair view of the Consolidated Entity's financial position as at 30 June 2025 and of its financial performance for the year then ended; and
- (b) complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

*Basis for Opinion*

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Consolidated Entity in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* ("the Code") that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

*Key Audit Matters*

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report of the current period. These matters were addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.



**K2 ASSET MANAGEMENT HOLDINGS LTD AND ITS CONTROLLED ENTITIES**  
**ABN 59 124 636 782**

**INDEPENDENT AUDITOR'S REPORT**  
**TO THE MEMBERS OF**  
**K2 ASSET MANAGEMENT HOLDINGS LTD AND ITS CONTROLLED ENTITIES**

<b>Key Audit Matter</b>	<b>How our audit addressed the key audit matter</b>
<i>Revenue Recognition</i>	
Refer to the consolidated statement of comprehensive income and Note 4 (Revenue and other income)	
<p>The Consolidated Entity's revenue, is primarily derived from:</p> <ul style="list-style-type: none"> <li>• Administration service income</li> <li>• Responsible entity fees</li> <li>• Management fees</li> <li>• Advisory services income</li> <li>• Establishment income</li> <li>• Performance fees</li> </ul> <p>These are earned by K2 Asset Management Ltd (K2) and K2 Corporate Services Pty Ltd, consolidated subsidiaries, through the Investment Management and Other Agreements in place with third parties and K2 Funds.</p> <p>All revenue streams are earned and calculated in accordance with the Investment Management Agreements and Constitutions of the funds or other agreements.</p> <p>Performance fees, however, are dependent on the portfolio outperforming certain hurdles and are only recognised in the consolidated statement of comprehensive income when K2's entitlement to the fee is highly probable, which is at the end of the relevant performance period.</p> <p>Establishment fees are earned over-time as services are rendered and the period which the parties to the contract have present enforceable rights and obligations. Accordingly, at year end unfulfilled performance obligations are recognised in Note 15 as a contract liability.</p> <p>Accounting policies relating to revenue are presented in Note 1b of the financial statements.</p>	<p>Our procedures included:</p> <ul style="list-style-type: none"> <li>• Understanding and evaluating the design and implementation of the Consolidated Entity's controls and processes for recognising and recording revenue transactions.</li> <li>• Testing revenue by agreeing a sample of revenue transactions for each stream to supporting documentation.</li> <li>• Reviewing and testing the general journals impacting revenue.</li> <li>• Recalculating management fees and responsible entity fees, on a sample basis, in accordance with contractual arrangements.</li> <li>• Assessing the adequacy and accuracy of disclosure in the financial statements.</li> </ul>

**K2 ASSET MANAGEMENT HOLDINGS LTD AND ITS CONTROLLED ENTITIES**  
**ABN 59 124 636 782**

**INDEPENDENT AUDITOR'S REPORT**  
**TO THE MEMBERS OF**  
**K2 ASSET MANAGEMENT HOLDINGS LTD AND ITS CONTROLLED ENTITIES**

*Other Information*

The directors are responsible for the other information. The other information comprises the information included in the Consolidated Entity's annual report for the year ended 30 June 2025, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

*Responsibilities of the Directors for the Financial Report*

The directors of the Company are responsible for the preparation of:

- a) the financial report (other than the consolidated entity disclosure statement) that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001*; and
- b) the consolidated entity disclosure statement that is true and correct in accordance with the *Corporations Act 2001*; and

for such internal control as the directors determine is necessary to enable the preparation of:

- (i) the financial report (other than the consolidated entity disclosure statement) that gives a true and fair view and is free from material misstatement, whether due to fraud or error; and
- (ii) the consolidated entity disclosure statement that is true and correct and is free of misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Consolidated Entity to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Consolidated Entity or to cease operations, or have no realistic alternative but to do so.

*Auditor's Responsibilities for the Audit of the Financial Report*

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

**K2 ASSET MANAGEMENT HOLDINGS LTD AND ITS CONTROLLED ENTITIES**  
**ABN 59 124 636 782**

**INDEPENDENT AUDITOR'S REPORT**  
**TO THE MEMBERS OF**  
**K2 ASSET MANAGEMENT HOLDINGS LTD AND ITS CONTROLLED ENTITIES**

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Consolidated Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Consolidated Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Consolidated Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Consolidated Entity to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the Consolidated Entity audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial report of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

**K2 ASSET MANAGEMENT HOLDINGS LTD AND ITS CONTROLLED ENTITIES**  
**ABN 59 124 636 782**

**INDEPENDENT AUDITOR'S REPORT**  
**TO THE MEMBERS OF**  
**K2 ASSET MANAGEMENT HOLDINGS LTD AND ITS CONTROLLED ENTITIES**

**Report on the Remuneration Report**

*Opinion on the Remuneration Report*

We have audited the Remuneration Report included in pages 8 to 11 of the directors' report for the year ended 30 June 2025. In our opinion, the Remuneration Report of K2 Asset Management Holdings Ltd, for the year ended 30 June 2025, complies with section 300A of the *Corporations Act 2001*.

*Responsibilities*

The directors of the Company are responsible for the preparation and presentation of the Remuneration Report in accordance with section 300A of the *Corporations Act 2001*. Our responsibility is to express an opinion on the Remuneration Report, based on our audit conducted in accordance with Australian Auditing Standards.



B POWERS  
Partner

29 August 2025



PITCHER PARTNERS  
Melbourne